

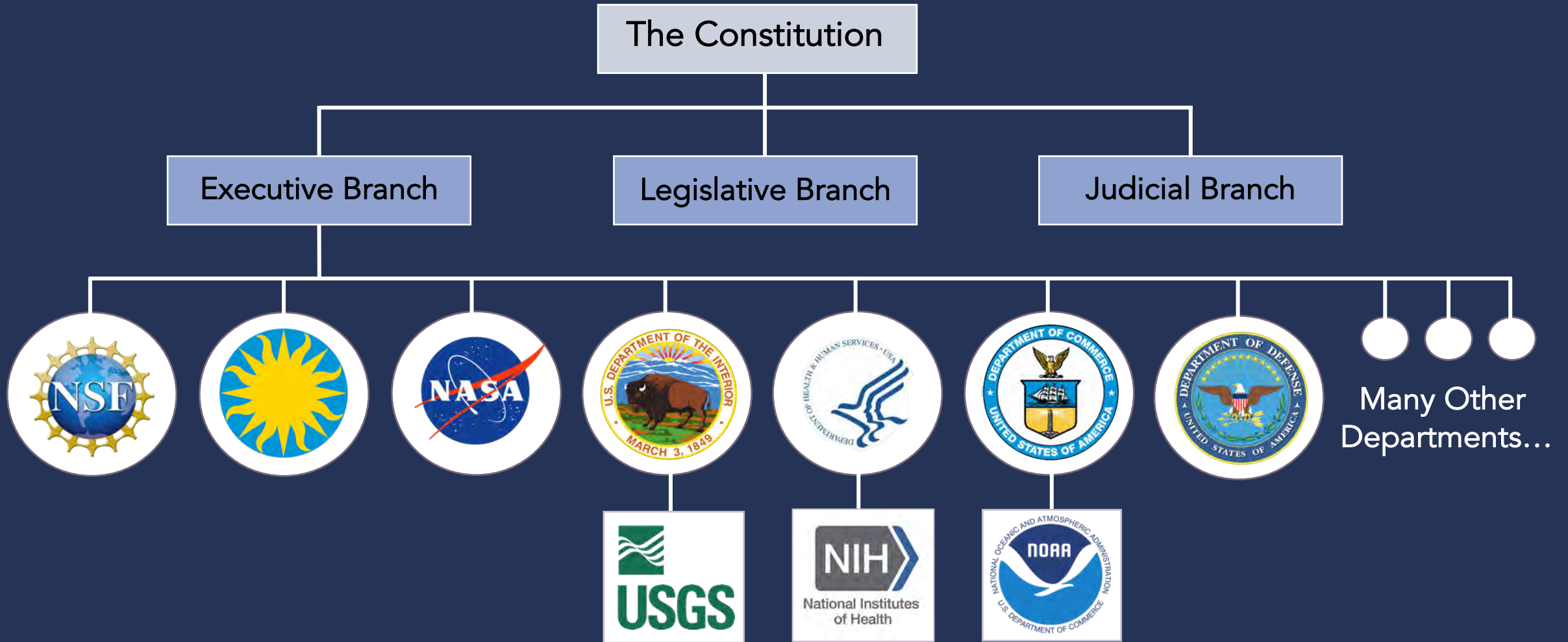


# Navigating NSF & the Directorate for Geosciences

NSF + the Directorate for Geosciences  
Merit Review + how we make decisions  
Crafting a proposal  
New Opportunities for Researchers  
The impact of COVID-19  
Q&A with Program Directors

# The Government of the United States

(way oversimplified)

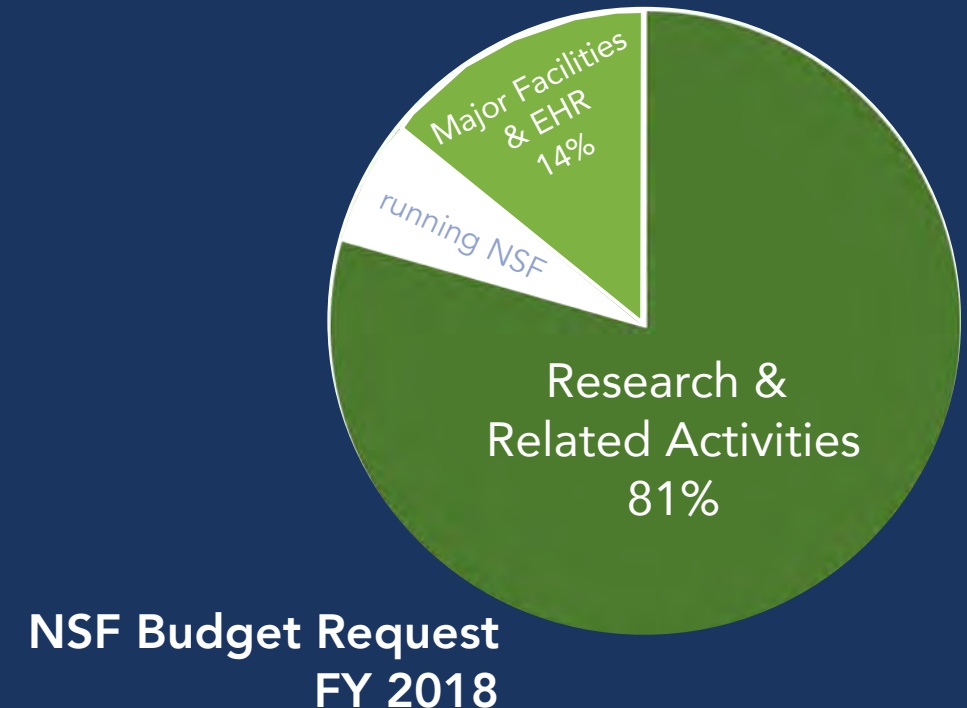
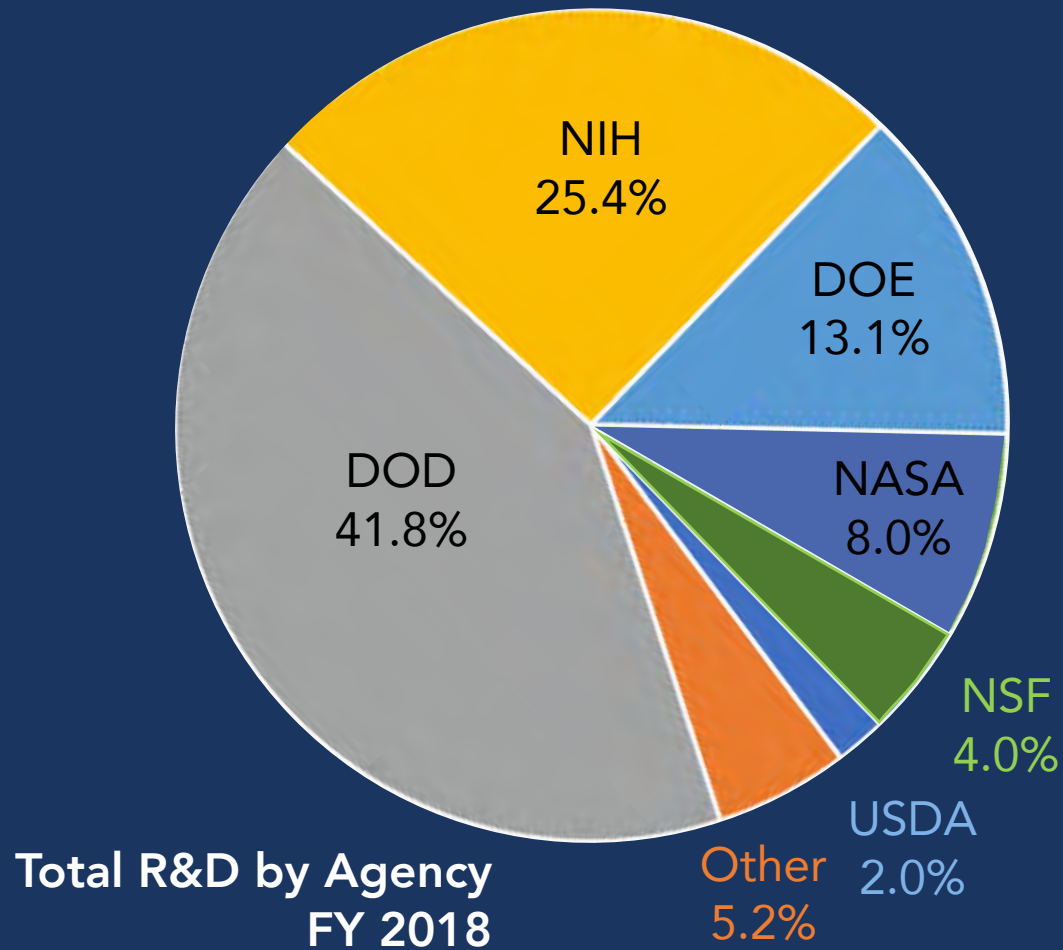




**NSF** is a very small agency...

...with a **big impact**,  
due to low overhead

95% of our money goes out the door as grants





# NSF Structure

The Director, Office of Budget, Finance, & Award Management,  
Office of International Science & Engineering, etc....

Directorate for  
**Engineering**  
(ENG)

Directorate for  
**Biological**  
**Sciences (BIO)**

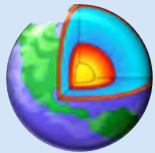
Directorate for  
**Computer &  
Information**  
**Science &  
Engineering**  
(CISE)

Directorate for  
**Geosciences**  
(GEO)

Directorate for  
**Education &  
Human**  
**Resources**  
(EHR)

Directorate for  
**Mathematical &  
Physical**  
**Sciences (MPS)**

Directorate for  
**Social,  
Behavioral &  
Economic**  
**Sciences (SBE)**



## **Earth Sciences (EAR)**

Disciplinary Programs Section  
Integrated Activities Section



## **Ocean Sciences (OCE)**

Ocean Section  
Marine Geosciences Section  
Integrated Programs Section



## **Atmospheric and Geospace Sciences (AGS)**

Atmosphere Section  
Geospace Section  
NCAR/Facilities Section

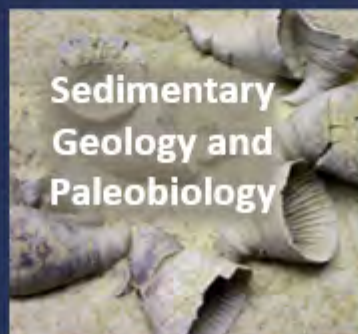
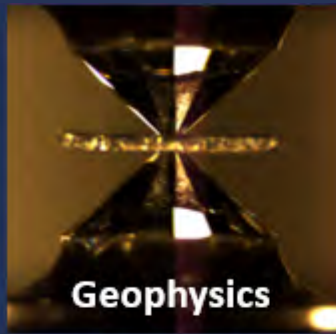


## **Polar Programs (OPP)**

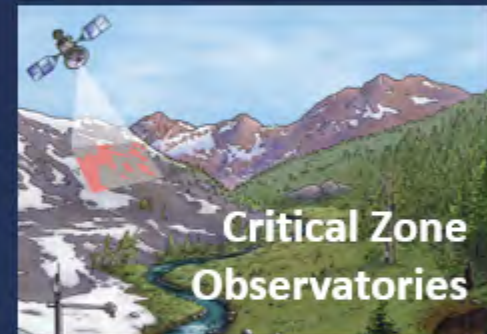
Antarctic Research  
Arctic Research  
Antarctic Artists and Writers

# The Division of Earth Sciences (EAR) for example

## Disciplinary Programs Section



## Integrated Activities Section





# Search for funding opportunities

The screenshot shows the NSF website with the logo and tagline "WHERE DISCOVERIES BEGIN". The top navigation bar includes "Operating Status OPEN", "Contact", and "Help". A search bar is located below the navigation bar. The main menu features "Research Areas", "Funding", "Awards", "Document Library", "News", and "About NSF". The "Research Areas" dropdown is open, listing various scientific fields. A "RELATED LINKS" section is also visible. The main content area features a "SCIENCE NATION" banner for "Better batteries made with sodium" with a "FULL STORY" button. Below the banner is an "Inspiring & Educating" section with three featured articles: "Genetic mutation drives tumor regression in Tasmanian Devils", "Easy to use 3D bioprinting technique creates lifelike tissues from natural materials", and "Light-activated, single-ion catalyst breaks down carbon dioxide".

**National Science Foundation**  
WHERE DISCOVERIES BEGIN

Operating Status **OPEN**

Contact | Help

Search

**NSF**

Research Areas

- Biological Sciences (BIO)
- Computer and Information Science and Engineering (CISE)
- Education and Human Resources (EHR)
- Engineering (ENG)
- Environmental Research and Education (ERE)
- Geosciences (GEO)
- Integrative Activities (OIA)
- International Science and Engineering (OISE)
- Mathematical and Physical Sciences (MPS)
- Social, Behavioral and Economic Sciences (SBE)

**RELATED LINKS**

- Interdisciplinary Research
- NSF Organization List
- Staff Directory
- Understanding NSF Research

**SCIENCE NATION**

**Better batteries made with sodium**

**FULL STORY**

**Inspiring & Educating**

**Genetic mutation drives tumor regression in Tasmanian Devils**  
November 28, 2018

**Easy to use 3D bioprinting technique creates lifelike tissues from natural materials**  
November 28, 2018

**Light-activated, single-ion catalyst breaks down carbon dioxide**  
November 26, 2018

[www.nsf.gov](http://www.nsf.gov)

The sidebar is titled "FUNDING OPPORTUNITIES". It contains a "Search Funding Opportunities" section with a search bar and a "GO" button. Below this is a "or Search by Program Area" section with a dropdown menu and a "GO" button. At the bottom is a "VIEW ALL FUNDING OPPORTUNITIES" button with a right arrow. Below the sidebar are links to "Proposal and Award Policies and Procedures Guide", "Prepare a Proposal", "Upcoming Due Dates", and "Submit Proposal to FastLane".

**FUNDING OPPORTUNITIES**

**Search Funding Opportunities**

Enter search term **GO**

or Search by Program Area

Select One **GO**

**VIEW ALL FUNDING OPPORTUNITIES**

[Proposal and Award Policies and Procedures Guide](#)

[Prepare a Proposal](#)

[Upcoming Due Dates](#)

[Submit Proposal to FastLane](#)

# Where does your research fit?

The image is a screenshot of the National Science Foundation (NSF) website. At the top left is the NSF logo with the text "National Science Foundation WHERE DISCOVERIES BEGIN". To the right is a search bar and links for "Contact" and "Help". Below this is a navigation bar with tabs: "NSF", "Research Areas", "Funding", "Awards", "Document Library", "News", and "About NSF". The "Awards" tab is selected, and a dropdown menu is open. The menu contains links: "About Awards", "Award Statistics (Budget Internet Info System)", "Award Conditions", "Managing Awards", "Policies and Procedures", "Presidential and Honorary Awards", and "Search Awards". The "Search Awards" link is highlighted with a red rectangle. To the right of the dropdown is a "RELATED LINKS" section with links to "Research.gov", "FastLane", and "NSF Public Access Repository (NSF-PAR)". The background of the website features a large image of snow-covered cars. At the bottom, there is a footer with the text "Advancing the Sciences | Funding & Supporting | Inspiring & Educating" and a "- HIDE" button.

NSF National Science Foundation  
WHERE DISCOVERIES BEGIN

Contact | Help

Search

NSF Research Areas Funding Awards Document Library News About NSF

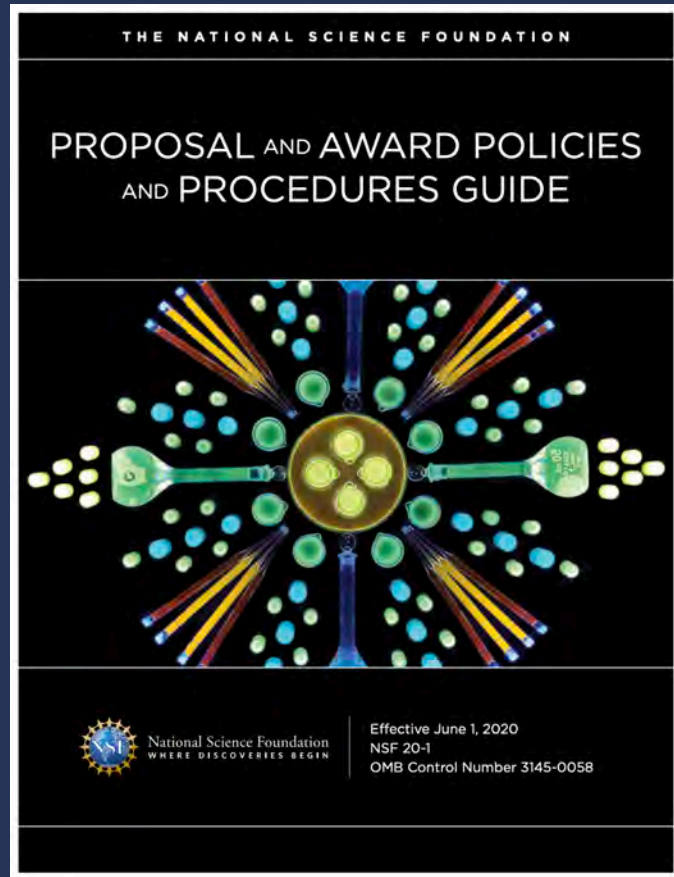
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RELATED LINKS  
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NSF Public Access Repository (NSF-PAR)

Advancing the Sciences | Funding & Supporting | Inspiring & Educating

- HIDE

# Essential Documents - PAPPG



- Provides guidance for preparation and submission of proposals to NSF
  - Who can submit proposals?
  - What is allowed in the budget?
  - Format + required documents
- Describes process – and criteria – by which proposals will be reviewed
- Outlines reasons why a proposal may be returned without review

NSF 20-1



# Essential Documents - Solicitation

**Petrology and Geochemistry (CH)**

**PROGRAM SOLICITATION**  
NSF 20-523

**REPLACES DOCUMENT(S):**  
NSF 17-547

 **National Science Foundation**  
Directorate for Geosciences  
Division of Earth Sciences

**Full Proposal Deadline(s)** (due by 5 p.m. submitter's local time):  
Proposals Accepted Anytime

**IMPORTANT INFORMATION AND REVISION NOTES**

This solicitation now specifies the requirements for projects that are undertaken in hazardous location restricted areas or samples.

This solicitation also makes it clear that RAPID awards made by the program must include a plan for an efficient manner.

Any proposal submitted in response to this solicitation should be submitted in accordance with the [NSF Guide \(PAPPG\)](#).

**SUMMARY OF PROGRAM REQUIREMENTS**

**General Information**

**Program Title:**  
Petrology and Geochemistry (CH)

**Synopsis of Program:**  
The Petrology and Geochemistry Program supports basic research on the formation of planet differentiation, and subsequent petrologic and geochemical modification via igneous and metamorphic processes. The program generally address the petrology and high-temperature geochemistry of igneous and metamorphic rocks, mineral physics, economic geology, and volcanology. Proposals that are focused on theoretical and computational models, and experimental techniques for applications by the igneous and metamorphic rocks.

- Deadline / Target Date
- Synopsis (do you belong?)
- Program Directors (who to ask questions)
- Eligibility (are you/your institution allowed in this program?)
- Budget limitations
- Do you need a Pre-Proposal or Letter of Intent?
- How much money do they have, how many awards do they expect?

# Types of Funding Opportunities



## Program Descriptions

Proposals for a **Program Description** must follow the instructions in the PAPPG.

## Program Announcements

Proposals for a **Program Announcement** must follow the instructions in the PAPPG.

## Program Solicitations

The instructions in the PAPPG apply **unless** otherwise stated in the solicitation, which take priority.

## Dear Colleague Letters

DCLs are notifications of opportunities or special competitions for supplements to existing NSF awards.



# Parts of a Proposal

Cover Page

Project Summary – 1 page

Project Description – 15 pages\*

Biosketch

Current & Pending Support

Budget

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NSF 14-501		01/12/15			NSF PROPOSAL NUMBER
FOR CONSIDERATION BY NSF ORGANIZATION UNIT(S) (Indicate the most specific unit known, i.e. program, division, etc.)					<b>1524596</b>
EAR - PETROLOGY AND GEOCHEMISTRY					
DATE RECEIVED	NUMBER OF COPIES	DIVISION ASSIGNED	FUND CODE	DUNS# (Data Universal Numbering System)	FILE LOCATION
01/12/2015	3	06030000 EAR	1573	173851965	03/19/2019 2:46pm S
EMPLOYER IDENTIFICATION NUMBER (EIN) OR TAXPAYER IDENTIFICATION NUMBER (TIN)		SHOW PREVIOUS AWARD NO. IF THIS IS <input type="checkbox"/> A RENEWAL <input type="checkbox"/> AN ACCOMPLISHMENT-BASED RENEWAL		IS THIS PROPOSAL BEING SUBMITTED TO ANOTHER FEDERAL AGENCY? YES <input type="checkbox"/> NO <input checked="" type="checkbox"/> IF YES, LIST ACRONYM(S)	
NAME OF ORGANIZATION TO WHICH AWARD SHOULD BE MADE <b>Jefferson Manor University</b>			ADDRESS OF AWARD ORGANIZATION, INCLUDING 9 DIGIT ZIP CODE <b>Jefferson Manor University 1 Lucille Lane Sudden Valley, CA 22303</b>		
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TITLE OF PROPOSED PROJECT <b>Musa acuminata and perpetual longevity: a study of whether there is always money in the banana stand</b>					
REQUESTED AMOUNT \$ <b>\$563,098</b>		PROPOSED DURATION (1-60 MONTHS) <b>36</b> months		REQUESTED STARTING DATE <b>06/01/15</b>	
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PI/PO FAX NUMBER					
NAMES (TYPED)	High Degree	Yr of Degree	Telephone Number	Email Address	
PI/PO NAME <b>Megan Fogarty</b>	<b>DPhil</b>			<b>popover@jmu.edu</b>	
CO-PI/PO <b>Laura Bollier</b>	<b>PhD</b>			<b>lojobo@jmu.edu</b>	
CO-PI/PO					
CO-PI/PO					
CO-PI/PO					

Page 1 of 3

# Parts of a Proposal

Letters of Collaboration

Data Management Plan

Facilities, Equipment, & Other Resources

Postdoctoral Mentoring Plan

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CO-PI/PO					
CO-PI/PO					
CO-PI/PO					

Page 1 of 3



# Parts of a Proposal

Single Copy Documents are for “NSF Use Only” and are not provided to reviewers

- Authorization to deviate from proposal preparation requirements
- List of suggested reviewers to include or not to include
- Proprietary or privileged information
- Information about collaborators and other affiliations

# Demographic Information

- PIs and reviewers are asked to self-report demographic information when submitting proposals or reviews. Submitting demographic information **does not in any way affect how your proposal is reviewed or how we use your review.**
- NSF strives for fairness throughout the merit review process. We use aggregate statistics on reviewer demographics to determine whether we are using a broad spectrum of reviewers.
- We know they're imperfect – they're designed by the federal Office of Management and Budget (OMB), not NSF. Comments about the demographic questions? [jwade@nsf.gov](mailto:jwade@nsf.gov)



# Merit Review Process

1. Deadline/Target Date/No Deadline



2. Ad hoc review and/or



3. Panel



4. PD makes recommendation

COVER SHEET FOR PROPOSAL TO THE NATIONAL SCIENCE FOUNDATION					
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CO-PI/ID					

Page 1 of 3

*Note that this varies across NSF, even within GEO!*

# Who are the reviewers?

NSF runs the gold standard of merit review.

For every proposal submitted, I have to ask 6-10 people to review it, and if I'm lucky, HALF will actually do it.

If we get 100 proposals in @ deadline, that's a minimum of 600 people I have to ask to review.

For one deadline.

In one program.

There are 13 programs in EAR alone.



# How are proposals rated?

- E      Excellent; It must be funded!!
- V      Very good; Please fund it if there is enough money.
- G      Good; Probably would be better with revision
- F      Fair; Proposal is flawed in one of the five elements.
- P      Poor; Fundamental rethinking is needed before resubmission

The content is **WAY** more important than the letter rating



# Merit Review Criteria

- Intellectual Merit (IM):  
the potential to advance knowledge
- Broader Impacts (BI):  
the potential to benefit society



# 5 Review Elements

1. Will the work advance knowledge, and benefit society?
2. Is the work creative? even potentially transformative?
3. Does the work plan make sense? Will they know if they're successful?
4. Is the team qualified to do what they propose?
5. Do they have the right lab, or know the right people?

# Broader Impacts: Benefitting Society

Teaching, training,  
and learning  
(undergrads + grad  
students)

Broaden  
participation of  
underrepresented  
groups

Build or enhance  
partnerships  
(internationally, or  
with other  
agencies)

Broad  
dissemination to  
enhance scientific  
+ technological  
understanding

Enhance  
infrastructure (labs,  
equipment, + work  
in developing  
countries)

Local impacts  
(policies @ state +  
local level)



# Broader Impacts: Benefitting Society

Teaching + training

Broaden  
participation

Build or enhance  
partnerships

- It is better to do 1 or 2 well than to try covering them all
- Not every PI or institution is well suited for the same BI
- BI should be integrated and meaningful, not tacked on

Broad  
dissemination

Enhance  
infrastructure

Local impacts

# Things to think about

- Does NSF fund your area of research?
  - Search Awards in the NSF website
  - Ask funded colleagues, mentors, advisors, past rotators
  - Email or meet with Program Directors
- Know your audience - Who will read your proposal?
  - Ad hoc reviewers are close experts in your field, whereas a panel will see your proposal in a broad context
  - Make sure at least one person reads your proposal before you submit it (not just your SRO!)

# What if your project fits in 2+ programs?

Many projects are multidisciplinary (across EAR, GEO, or all of NSF)

We as PDs are committed to:

- trying our best to find the best home for any proposal submitted
- the inclusivity of all good ideas

One benefit of co-review, beyond sharing financially, is that the PI will benefit from feedback from a broad community

Talk to your program director!



# Parts of a Proposal

Cover Page

Project Summary – 1 page

Project Description – 15 pages\*

Biosketch

Current & Pending Support

Budget

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NAME OF ORGANIZATION TO WHICH AWARD SHOULD BE MADE <b>Jefferson Manor University</b>			ADDRESS OF AWARD ORGANIZATION, INCLUDING 9 DIGIT ZIP CODE <b>Jefferson Manor University 1 Lucille Lane Sudden Valley, CA 22303</b>		
AWARDEE ORGANIZATION CODE (IF KNOWN)					
NAME OF PRIMARY PLACE OF PERF <b>Jefferson Manor University 1 Lucille Lane Sudden Valley, CA 22303</b>			ADDRESS OF PRIMARY PLACE OF PERF, INCLUDING 9 DIGIT ZIP CODE		
IS AWARD ORGANIZATION (Check All That Apply) (See GPG II.C For Definitions)			<input type="checkbox"/> SMALL BUSINESS <input type="checkbox"/> MINORITY BUSINESS <input type="checkbox"/> IF THIS IS A PRELIMINARY PROPOSAL THEN CHECK HERE <input type="checkbox"/> FOR-PROFIT ORGANIZATION <input type="checkbox"/> WOMAN-OWNED BUSINESS		
TITLE OF PROPOSED PROJECT <b>Musa acuminata and perpetual longevity: a study of whether there is always money in the banana stand</b>					
REQUESTED AMOUNT \$ <b>\$563,098</b>	PROPOSED DURATION (1-60 MONTHS) <b>36</b> months	REQUESTED STARTING DATE <b>06/01/15</b>	SHOW RELATED PRELIMINARY PROPOSAL NO. IF APPLICABLE		
THIS PROPOSAL INCLUDES ANY OF THE ITEMS LISTED BELOW <input checked="" type="checkbox"/> BEGINNING INVESTIGATOR (GPG I.G.2) <input type="checkbox"/> HUMAN SUBJECTS (GPG II.D.7) Human Subjects Assurance Number _____ <input type="checkbox"/> DISCLOSURE OF LOBBYING ACTIVITIES (GPG II.C.1.a) Exemption Subsection _____ or IRB App. Date _____ <input type="checkbox"/> PROPRIETARY & PRIVILEGED INFORMATION (GPG I.D. II.C.1.d) <input type="checkbox"/> INTERNATIONAL ACTIVITIES: COUNTRY/COUNTRIES INVOLVED (GPG II.C.2.j) _____ <input type="checkbox"/> HISTORIC PLACES (GPG II.C.2.j) <input type="checkbox"/> VERTEBRATE ANIMALS (GPG II.D.6) IACUC App. Date _____ PHS Animal Welfare Assurance Number _____ <input checked="" type="checkbox"/> FUNDING MECHANISM <b>Research - other than RAPID or EAGER</b> <input checked="" type="checkbox"/> COLLABORATIVE STATUS <b>Not a collaborative proposal</b>					
PI/PO DEPARTMENT <b>Geological Sciences</b>		PI/PO POSTAL ADDRESS			
PI/PO FAX NUMBER					
NAMES (TYPED)	High Degree	Yr of Degree	Telephone Number	Email Address	
PI/PO NAME <b>Megan Fogarty</b>	<b>DPhil</b>			<b>popover@jmu.edu</b>	
CO-PI/PO <b>Laura Bollier</b>	<b>PhD</b>			<b>lojobo@jmu.edu</b>	
CO-PI/PO					
CO-PI/PO					
CO-PI/PO					

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# Writing a Proposal is NOT like writing a Paper

A **Paper** is:

a scholarly pursuit: individual passion  
past-oriented, work that has been done  
theme-centered: theory and thesis  
expository rhetoric: explaining to the reader  
impersonal tone, objective, dispassionate  
few length constraints: verbosity rewarded  
specialized terminology: “insider jargon”

A **Proposal** is:

aimed at sponsor goals: service attitude  
future-oriented, work that should be done  
project-centered: objectives and activities  
persuasive rhetoric: ‘selling’ the reader  
personal tone, conveys excitement  
strict length constraints: brevity rewarded  
accessible language: easily understood

# A Compelling Introduction

- This is basically a statement of the Intellectual Merit. Catch the reader's attention immediately. State up front what you want to do, and why it's exciting and important
- Explain why previous studies have been insufficient to resolve the problem and how you can remedy the situation.
- Explain why your field site (or experiment or model) was chosen for the study.
- Lay out your specific **hypothesis** to be tested. Or, explain your compelling observation that is so new, you need to do the work to develop a hypothesis



# Lay out a Clear Work Plan, Timeline, and Role for Each Participant

## Work Plan A:

PIs Howe and Fogarty will go into the field with the graduate and undergraduate students in year 1 to collect samples, and will complete the proposed analyses by year 2.

## Work Plan B:

PIs Howe and Fogarty, along with one graduate student and two undergraduates from each institution will go into the field in year 1. Graduate students will be responsible for mapping the region, and the undergraduates will learn tephra sampling skills. Upon return from the field, undergraduates will be involved in sample preparation including thin section billet cutting, and bulk major and trace element analyses. Each graduate student has a defined project [describe] focused on mineral-scale analyses.

# Lay out a Clear Work Plan, Timeline, and Role for Each Participant

## Work Plan B:

- draw out a timeline, with tasks
- explain how each analysis or model connects to your hypotheses
- clarify the specific role of each PI + student
- show that the work is feasible within your timeline

PIs Howe and Fogarty, along with one graduate student and two undergraduates from each institution will go into the field in year 1. Graduate students will be responsible for mapping the region, and the undergraduates will learn tephra sampling skills. Upon return from the field, undergraduates will be involved in sample preparation including thin section billet cutting, and bulk major and trace element analyses. Each graduate student has a defined project [describe] focused on mineral-scale analyses.

# Build a Realistic Budget

- We know science costs money. Be accurate, be reasonable
- Find out what size grants are the norm for the program to which you are applying and get into that ball park
- Know what the funder will pay for and will not pay for...talk to your program manager (equipment? Travel? USGS collaborators?)
- Use the "Budget Justification" pages to explain your costs (so important that it's now 5 pages)
- Ask for money to support your Broader Impacts


# What If You're Declined?

- It happens to everyone, except those who don't submit
- Stay calm, and don't get discouraged. Breathe deeply and read the reviews more than once
- Identify common themes across different reviews (weaknesses AND strengths)
- Don't fixate on minutia + cranky comments
- Ask a friend/colleague to read the reviews objectively





# What If You're Awarded?

- Celebrate! We're so proud of you 
- Read the reviews and/or panel summary: they likely had some useful criticisms and advice
- Cite the award and NSF when you publish or present
- Read NSF's guide for awardees (the PAPPG) + write your annual reports on time
- Develop a rapport with your Program Director + keep her updated
- Be a good mentor to the students and colleagues you support

# Program Decision-Making & Portfolio Balance

Potential for  
transformative  
impact in both IM  
and BI

Priority or timeliness  
of the area of  
research and  
systems

Demographics of  
the PI population

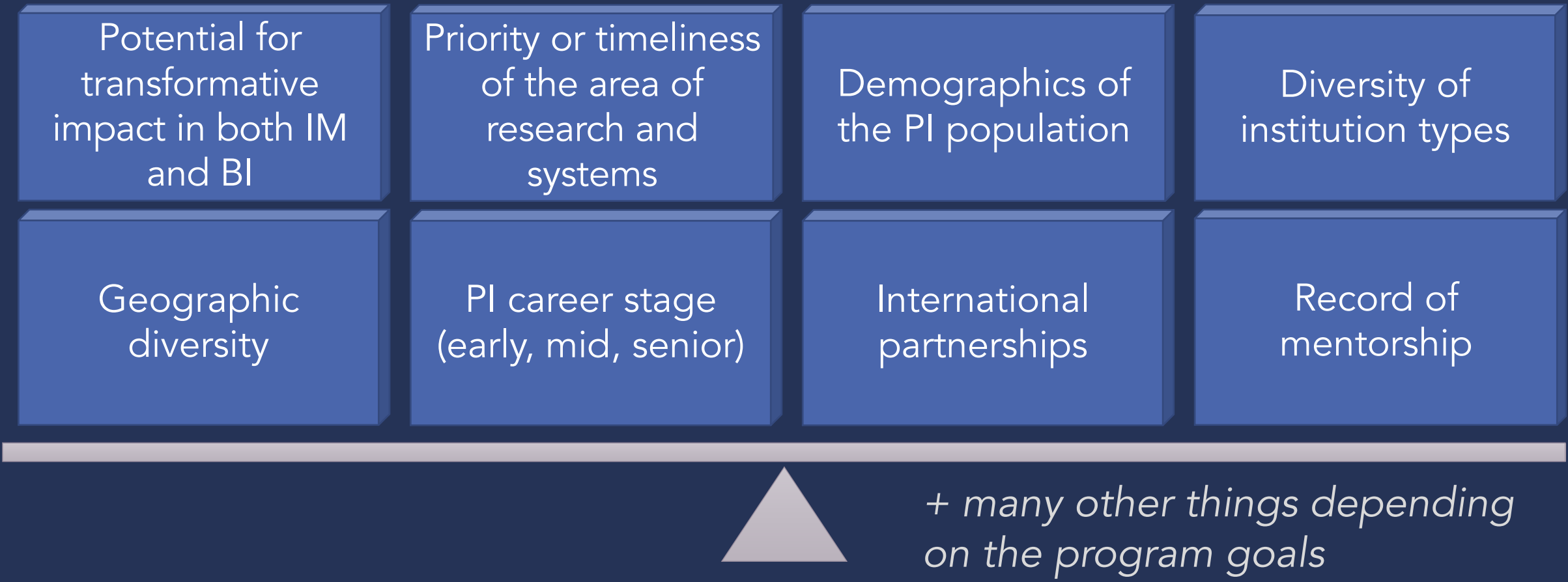
Diversity of  
institution types

Geographic  
diversity

PI career stage  
(early, mid, senior)

International  
partnerships

Record of  
mentorship



*+ many other things depending  
on the program goals*

# Opportunities for early- and mid-career researchers

The OCE postdoctoral fellowship program is coming back – [DCL NSF 20-131](#) (soon [NSF 21-538!](#))

Two Target Dates: March and November

- to support work within and across traditional disciplinary lines, develop partnerships, and avail themselves of unique resources, sites, and facilities.

EAR's postdoctoral fellowship continues – [NSF 18-565](#).

September Target Date, currently focused on issues of scale (in time, space, whatever that means to you)

Mid-Career Advancement – [NSF 21-516](#)

February Target Date.

- the only cross-directorate NSF program specifically aimed at providing protected time and resources to established scientists and engineers targeted at the mid-career (Associate Professor rank or equivalent) stage (*so this is separate from CAREER, which is pre-tenure*)
- to enhance and advance your research program through synergistic and mutually beneficial partnerships, typically at an institution other than your home institution
- Partners from outside the PI's own sub-discipline or discipline are encouraged, but not required, to enhance interdisciplinary networking and convergence across science and engineering fields.

# Opportunities across GEO and NSF

## MSRI-1

Midscale Research Infrastructure-1 [21-505](#)

“any combination of facilities, equipment, instrumentation, or computational hardware or software, and the necessary human capital in support of the same”

[January 27](#): pre-proposals due

- Design projects: \$600k > \$20M

- Implementation projects: \$6M > \$20M

*Webinar is archived on the program page*

## GEOPAtHs

Pathways into the Earth, Ocean, Polar, and Atmospheric & Geospace Sciences [20-516](#)

Improving undergrad + grad STEM education.

## ROA

Research Opportunity Awards [14-579](#)

to enable faculty members at primarily undergraduate institutions (PUIs) to pursue research as visiting scientists with NSF-supported investigators at other institutions

[part of the RUI/Research at Undergraduate Institutions solicitation]

## NSF INCLUDES

Inclusion across the Nation of Communities of Learners of Underrepresented Discoverers in Engineering and Science [20-569](#)

Alliances with a goal of achieving systemic change



# COVID-19's impact on science

Centralized NSF guidance and FAQs: [nsf.gov/coronavirus](https://www.nsf.gov/coronavirus)

They keys are **communication** and **flexibility** on the part of researchers,  
institutions,  
and  
NSF staff



Katherine Bermudez and Sarah McGrath-Blaser  
University of Florida

# If you are currently funded by NSF and are impacted:

## 1. Communication [PAPPG VII.D](#)

- talk directly with Program Directors to report the impacts of the pandemic on your projects
- document impacts in annual reports and/or record them via "Interim" reports in Research.gov

## 2. No-cost extensions [PAPPG VI.D.3.c](#)

- these help you compensate for time lost due to closures and delays

## 3. Re-budgeting [PAPPG X.A.3](#)

- awardees have considerable flexibility to re-budget funds across budget categories. Consider this, especially if you proposed large travel budgets.

## 4. Supplemental requests [PAPPG VI.E.4](#)

- there are no new or separate funds for supplements
- only considered after the above options have been explored. Email your Program Director with a brief description of the need, the management steps that have been taken to mitigate the situation, and a strong justification for supplemental funding.
- see the new DCL expanding options for Career-Life Balance Supplements ([NSF 21-021](#)) for project support during time away from a project due to family leave or dependent care.