



## THE BEGINNING

- The National Optical Astronomy Observatory (NOAO) was created in 1984 by combining NSF's optical astronomy assets: Kitt Peak National Observatory (KPNO), Cerro Tololo Inter-American Observatory (CTIO), & the National Solar Observatory (NSO).
- NSO was split off in 2009 due to divergent missions.
- In late 2015, NSF advised AURA\* that LSST operations not be stand-alone and to exploit synergies with NOAO capabilities and expertise.
- With AURA continuing to manage the Gemini Observatory, and with LSST operations pending, a restructure of NSF-funded OIR assets is needed now.
- NCOA is in response to 15 years of advisory reports about inefficiencies in the complex of NSF-funded observatories.

<sup>\*</sup>Association of Universities for Research in Astronomy



NCOA is the integration of Gemini Observatory, LSST operations, and NOAO under a single framework, unified by themes of data-enabled science and OIR System optimization.

- NCOA is not a merger, and it is not a new center; it is a restructuring of the NSF-funded OIR portfolio.
  - The reorganization will not interrupt continuing operations nor require additional NSF funds for existing components.
- NCOA will succeed NOAO as the FFRDC for OIR astronomy, sponsored by NSF, which sets the purpose, mission, and scope.
- NCOA will be designed to ensure autonomy for science programs, governance, and funding of Gemini Observatory and LSST with full accountability to the partners in those organizations.
- NCOA will be operated by a single managing organization, currently AURA.



Integration of operational entities yields significant benefits for all stakeholders in science return, programmatic and operational efficiencies, and uniform business, financial, and personnel practices.

## **Expected outcomes:**

- NSF OIR assets collectively well positioned for scientific leadership in era of LSST and data-intensive astronomy, into 2020s and beyond;
- U.S. competitive in OIR astronomy with unified strategic planning, data-science mission, and OIR System community engagement;
- A national focal point to attract international & philanthropic collaborations;
- Cost efficiencies through integration of facility operations in Chile, Hawaii, & Arizona;
- Long term stability to retain and develop essential scientific and technical staff;



## WHY NCOA NOW?

- Recommended for some time but triggered by LSST operations.
- LSST operations are integrated from inception to maximize synergies.
- In 2018 the Gemini Observatory partners must decide on their involvement beyond 2021, and must be sure of the future operating environment.
- NCOA needs to be in place by full LSST operations (2022) for complete exploitation of all available synergies.
  - Implementing NCOA with minimal disruption will take several years.
- NCOA needs to be in place prior to full start of the astronomy and astrophysics decadal survey to be a strong and coherent interface for the OIR community.



Milestone	Target Date
NSF Guidance to AURA on NCOA Planning	8 Sep 2016
NSF and AURA updates to Gemini Board on NCOA planning	Nov 2016; May 2017
AURA submits to NSF final NCOA Plan & Transition/Implementation Plan	30 June 2017
AURA submits proposal for LSST operations	30 June 2017
NSF evaluates NCOA Plan & Transition/Implementation Plan	~Aug to Nov 2017
NSF & DOE conduct review of LSST operations proposal	~Aug to Dec 2017
Final Gemini Board consultation	~Nov 2017
NSF Director and National Science Board (NSB) approval of NCOA	~Feb 2018
NSF approves NCOA Plan & Transition/Implementation Plan	~Mar 2018
NSB authorizes an award for LSST operations	~May 2018
NCOA operation begins (formally)	1 Oct 2018
Implementation of NCOA continues	FY 2019



## NSF VISION FOR NCOA

- NCOA will be the foundational hub of the U.S. OIR System in the era of LSST and data intensive science.
- NCOA will be the preeminent U.S. national center for groundbased, nighttime, OIR astronomy, serving the astronomical community and facilitating domestic and international collaborations.
- NCOA will provide strategic leadership for the federal and nonfederal OIR System.

The need for NCOA has been emphasized in many reports and reviews; the opportunity exists now to make it happen.