

# *2022-2026*

## NSF STRATEGIC PLAN

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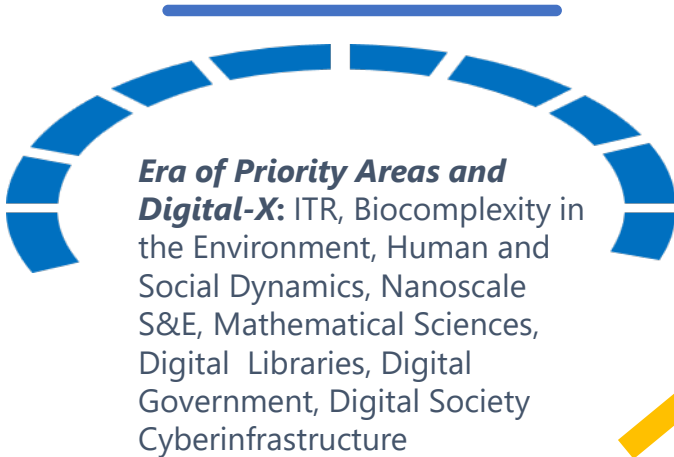
National Science Board, February 2021

Suzi Iacono, Steve Meacham, Janis Coughlin-Piester, and Jennifer Plozai

# NSF Strategic Investment Arcs

5 to 10 year cycles

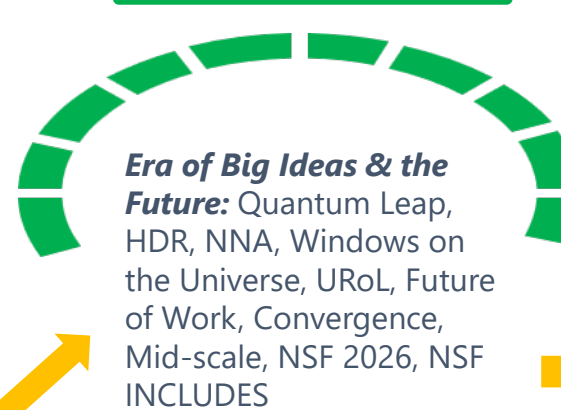
**Late 1990s to early 2000s**



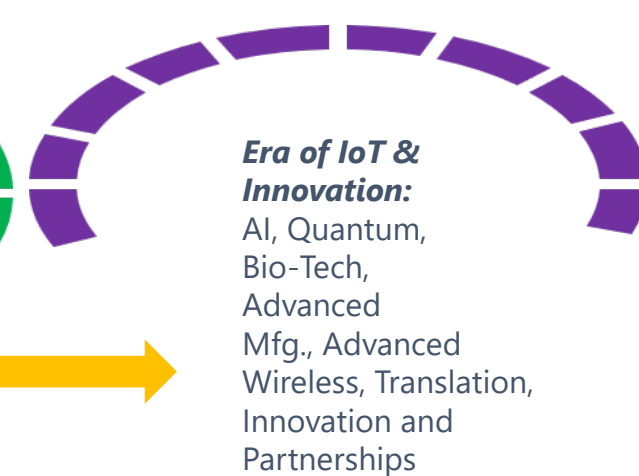
**Late 2000s to mid 2010s**



**Mid 2010s to mid 2020s**



**The Future**



NSF Strategic Plans 1997-2026

1997-2003

2003-2008

2006-2011

2011-2016

2014-2018

2018-2022

2022-2026

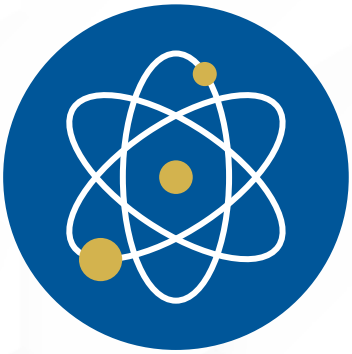
*2022-2026*

## NSF STRATEGIC PLAN

### Outline

1. Context
2. Structure
3. Progress





## Context, Challenges, Opportunities

1

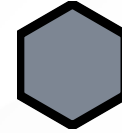
Case for urgency

2

Strengthening at speed and scale

3

Translation, innovation, and partnerships



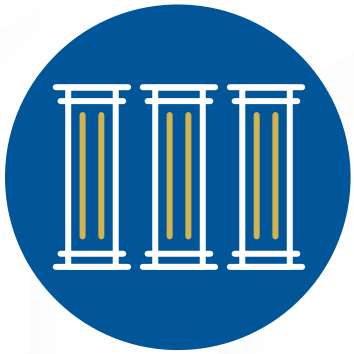
### NSB VISION 2030

**Deliver benefits from research**

**Develop STEM talent for America**

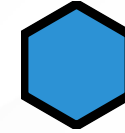
**Expand geography of innovation**

**Foster global S&E community**



## Context, Challenges, Opportunities

- 1 Case for urgency
- 2 Strengthening at speed and scale
- 3 Translation, innovation, and partnerships



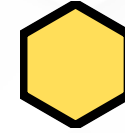
### NSF VISION

- Advance the frontiers of research
- Ensure accessibility and inclusivity
- Secure global leadership



## Context, Challenges, Opportunities

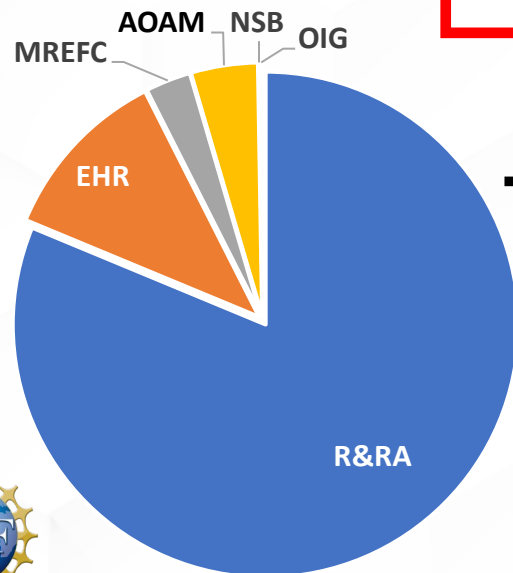
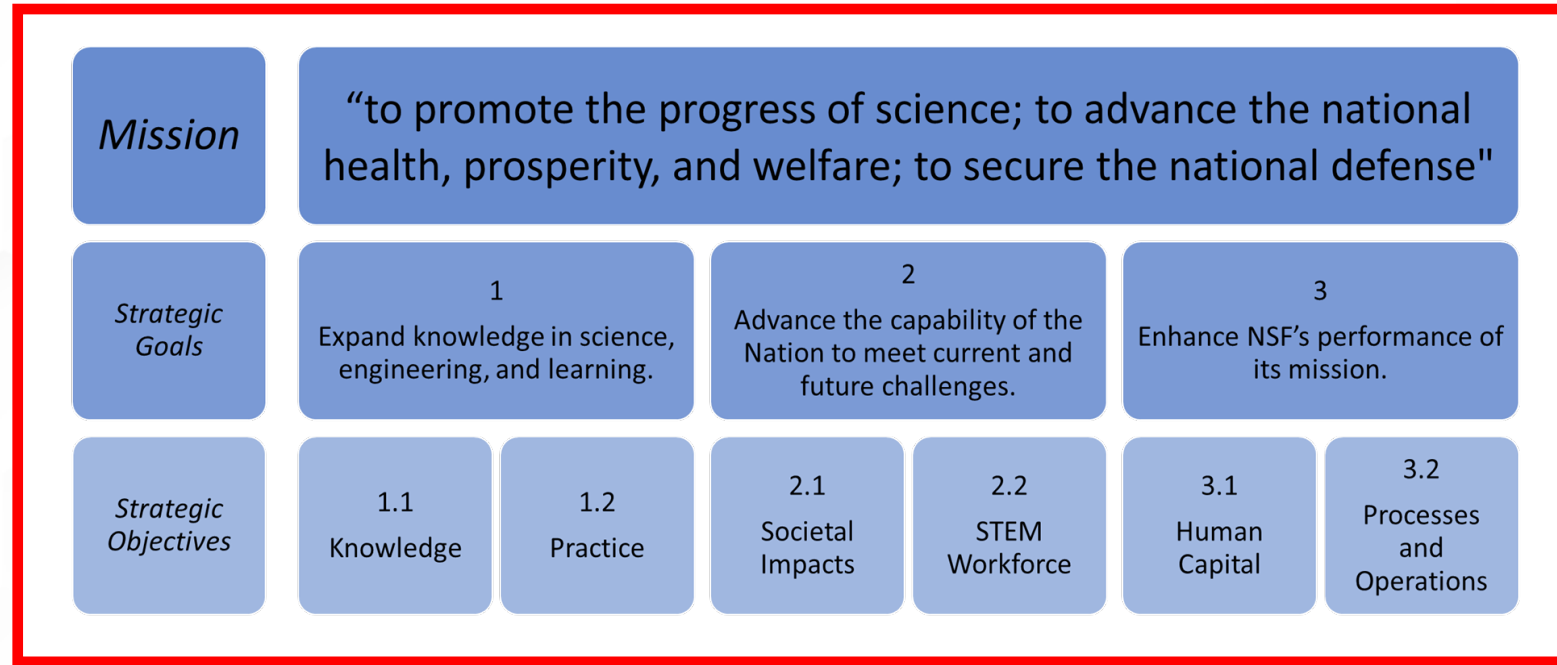
- 1 Case for urgency
- 2 Strengthening at speed and scale
- 3 Translation, innovation, and partnerships



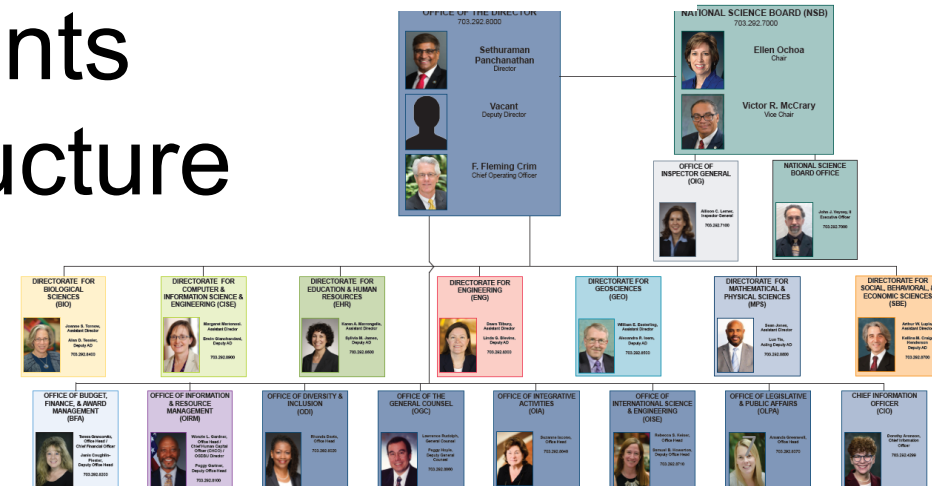
### NATIONAL PRIORITIES Administration Pillars

- Pandemic response
- Economic recovery
- Racial equity
- Climate change

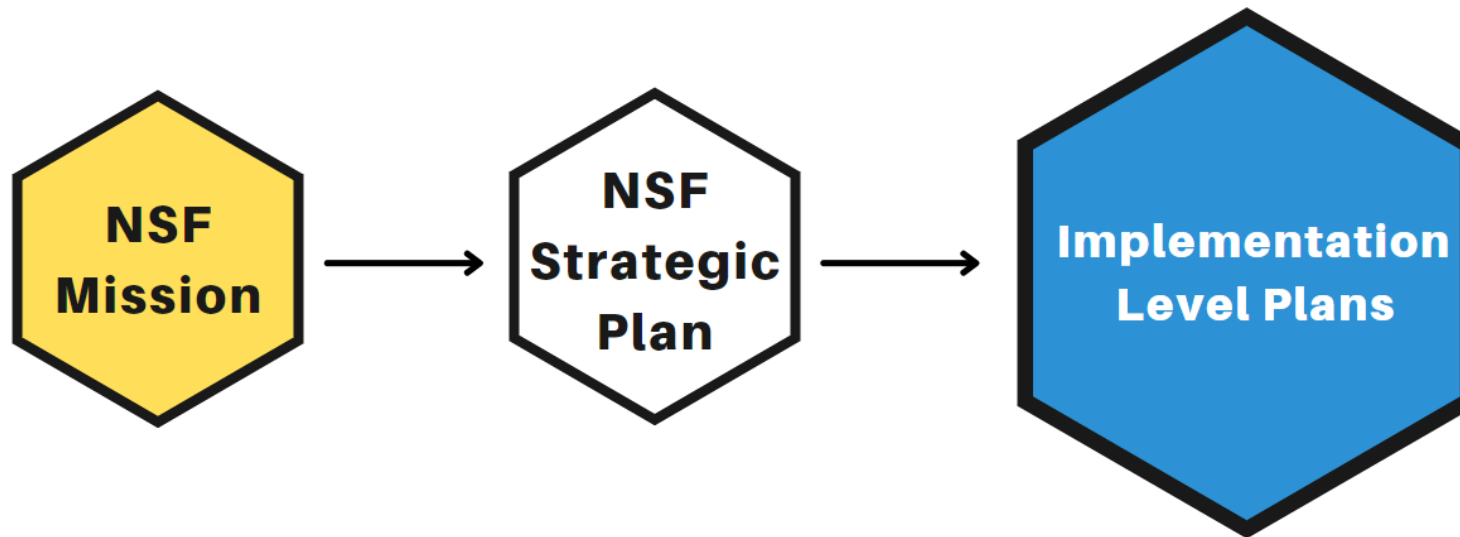
# NSF's strategic plan - maps to our mission...



...not our budget accounts  
...or org structure



# Mission, Strategic Plan, Implementation



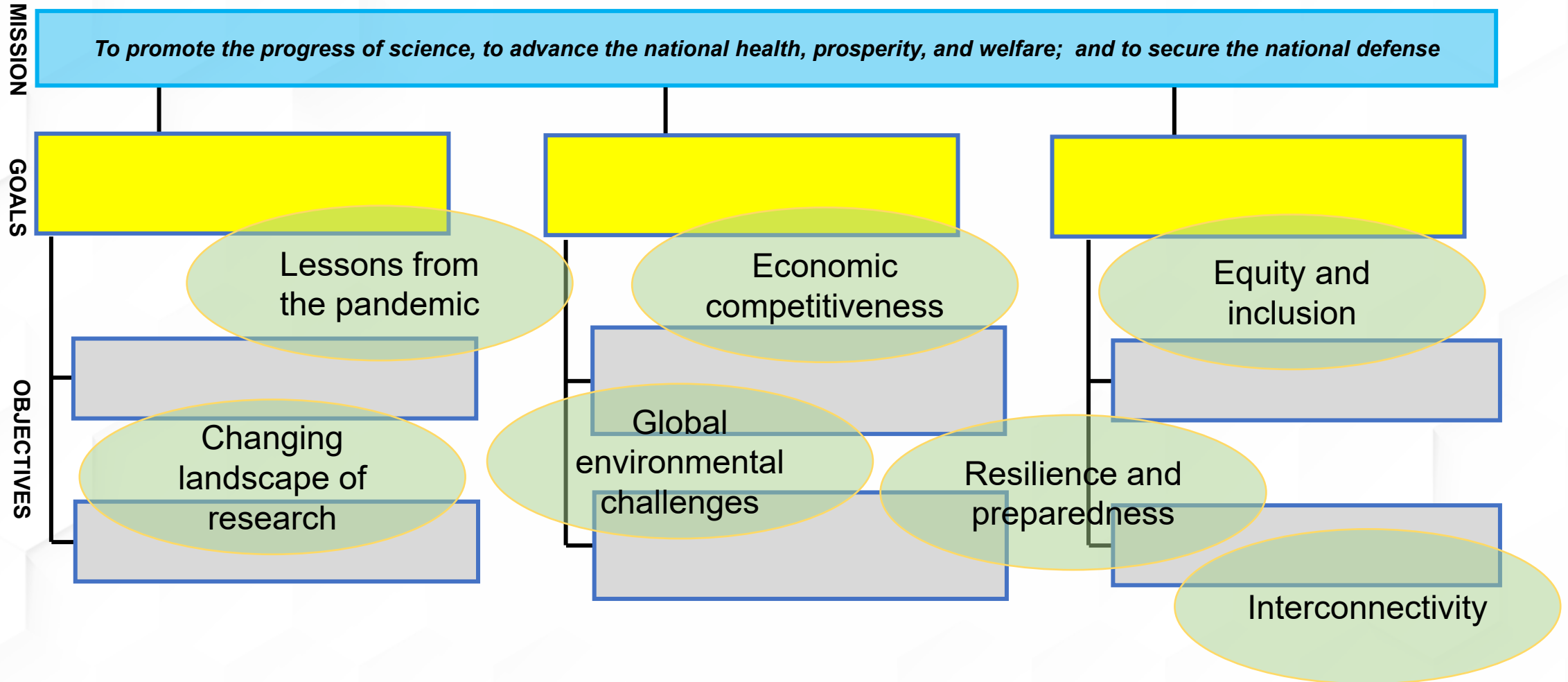
- NSF Budget
- Agency Priority Goals
- Annual Performance Plan
- Human Capital Operating Plan
- Solicitation Management Plans
- Individual Performance Plans



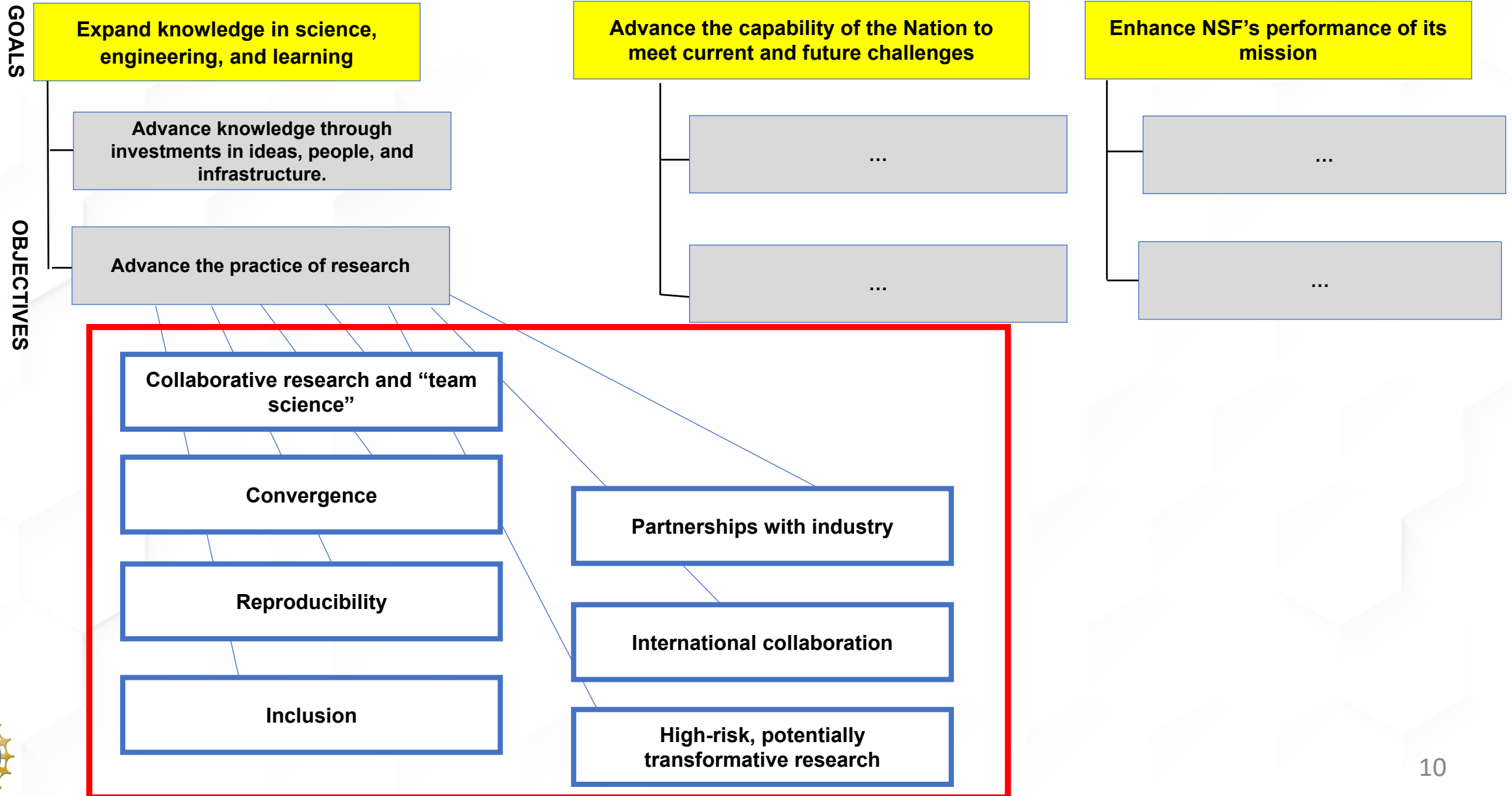
## A changing context

# NSF Strategic Plan for Fiscal Years 2022-2026

VISION: ....

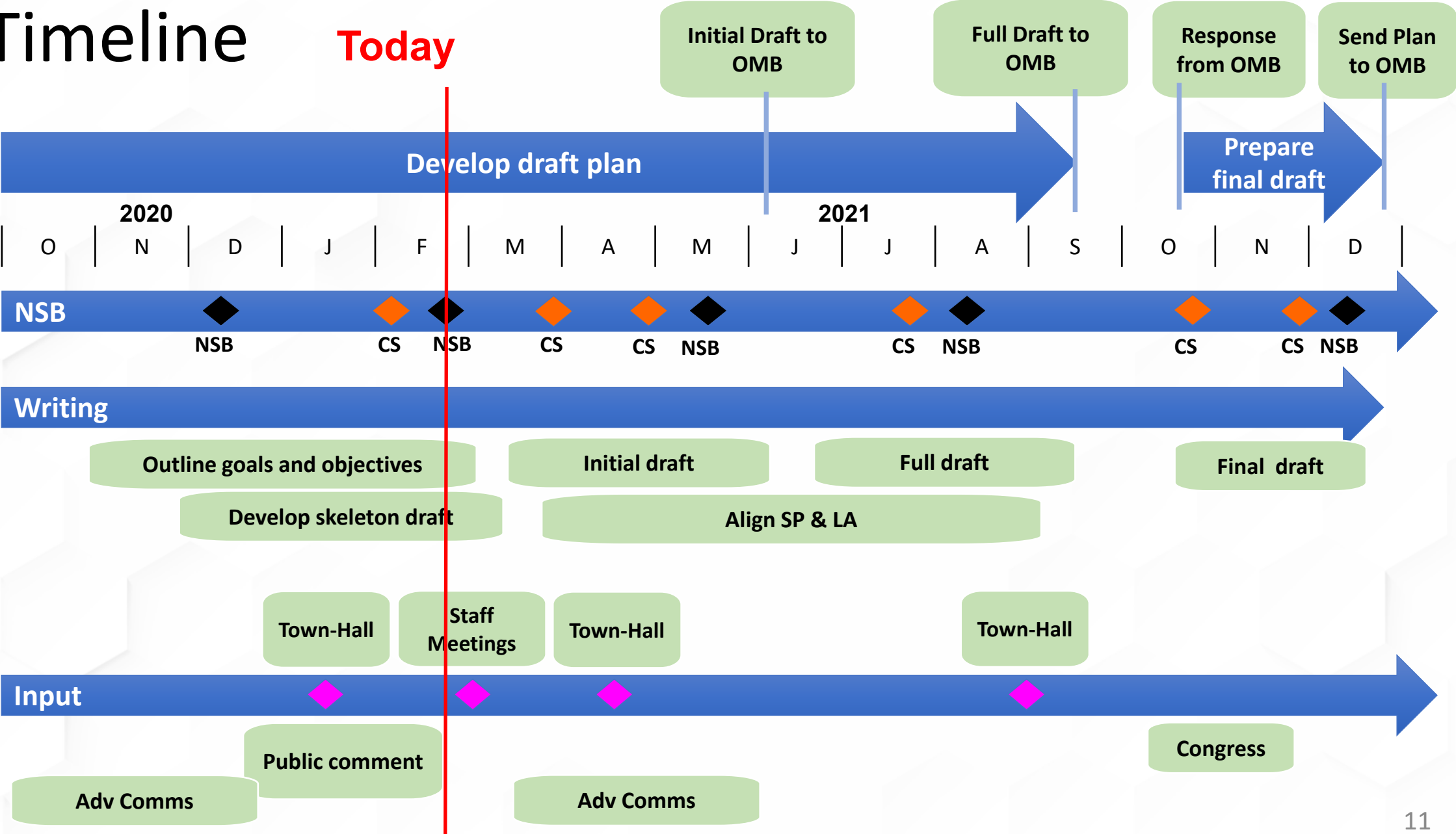


# NSF Strategic Plan for Fiscal Years 2018-2022



# Timeline

Today



# Next Steps

2021

Jan

- Gather input on Vision, Goals, Objectives and Core Values

Feb

- Discussion with NSB/CS
- Update at Feb 2021 NSB meeting

Mar

- March – April: Prepare initial OMB submission
- Share skeleton draft with NSB/CS

Apr

- Share initial OMB submission with NSB/CS

May

- Brief NSB

June

- Submit initial OMB submission



