

**MEMORANDUM TO THE ENTIRE NATIONAL SCIENCE FOUNDATION TEAM**

**FROM:** The National Science Board

**SUBJECT:** Recognition of Exceptional Service to Science and Engineering and the Nation

The National Science Board recognizes that you all are critical to the success of meeting the National Science Foundation's mission. Under normal circumstances you meet the enormous challenges involved in the whole process of funding research and its related activities, and this is often overlooked or not fully appreciated by the broader science and engineering community.

The Board also recognizes that you are now putting forth extraordinary effort to meet the monumental task required to deal with an almost doubling of work load with no additional help. We realize this takes extra dedication - you already are incredibly dedicated to the Foundation's mission. The Board recognizes this effort and we appreciate it and wish to thank you in advance for stepping up to meeting the opportunity the American Recovery and Reinvestment Act funds are providing.

Thank you all.

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