



**NATIONAL SCIENCE FOUNDATION  
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**Date:** October 6, 2014  
**From:** Dr. Pramod Khargonekar, Assistant Director, Directorate for Engineering (ENG)  
**To:** ENG Advisory Committee  
**CC:** ENG Senior Management (DAD, DD, DDD, Senior Advisors),  
NSF Senior Management (OD, COO, CFO, OIG, OIIA Director, NSF Committee  
Management Officer), NSF COV Coordinator

**Subject:** Response to Recommendations Report of the 2013 Committee of Visitor (COV)  
for the Division of Industrial Innovation and Partnerships (IIP)

Please find attached the ENG response to the 2013 Committee of Visitors (COV) report from the Division of Industrial Innovation and Partnerships (IIP) COV Review (April 24-26, 2013). The review was thorough and insightful, and the findings will be very helpful to me and to the Division in fulfilling our responsibilities to the scientific and small business community and to the nation.

The Division of Industrial Innovation and Partnerships has drafted the attached response, and I concur with its content. I therefore adopt it as the official response of the ENG Directorate. The required Diversity and Conflict of Interest Report was provided along with the COV report as Appendix. I hope the full ENG Advisory Committee finds this COV review and the ENG response useful.

Pramod Khargonekar  
Assistant Director, Directorate for Engineering

**Attachments:**

1. IIP 2013 COV ENG Response to COV Report
2. IIP 2013 COV Final Report