

**Dr. Douglas W. Webster**

*Director, Government to Government Risk Management*  
US Agency for International Development

Dr. Doug Webster currently leads USAID efforts to ensure proper risk management of government to government funding for international development projects around the world.

He began his professional career by serving 21 years in acquisition and flight operations as a US Air Force officer. He then entered management consulting and has provided nearly 20 years of advice and support to over two dozen federal and state agencies. In 2004, he served with the DoD Coalition Provisional Authority as the Principal Finance Advisor to the Iraq Ministry of Transportation, thereby serving as the de facto CFO of a ministry of nearly 40,000 employees. In 2007, Doug was appointed as the Chief Financial Officer of the US Department of Labor. He subsequently entered the Senior Executive Service and served as the Deputy Director of the DoD Business Transformation Agency.

Doug co-founded the Federal ERM Steering Group in 2008, which led to the annual Federal ERM Summits from that year since. In 2011 he led the founding of the Association for Federal Enterprise Risk Management (AFERM) and then served two terms as the association's first president. In 2012 he was elected a Fellow of the National Academy for Public Administration. In 2014 he joined the George Washington University Center for Excellence in Public Leadership as a Senior Fellow, where teaches courses in the Enterprise Risk Management certificate program. He also serves on the board of directors of the Pentagon Federal Credit Union, a \$17B financial services organization with over 1,200,000 members, and chairs the board risk management committee. He additionally serves on the board of the PenFed Foundation, a charitable organization dedicated to helping our nation's veterans, wounded warriors, and their families.

Doug has a BS in Engineering, a MS in Systems Management, and a Doctorate in Business Administration. He is a co-author of the books *Activity Based Costing and Performance* (AMS, 1994), *Chasing Change: Building Organizational Capacity in a Turbulent Environment* (Wiley and Sons, 2009), and *Managing Risk and Performance: A Guide for Government Decision Makers* (Wiley and Sons, Feb. 2014). He is also co-author of *Improving Government Decision Making through Enterprise Risk Management* (IBM Center for the Business of Government, 2015).