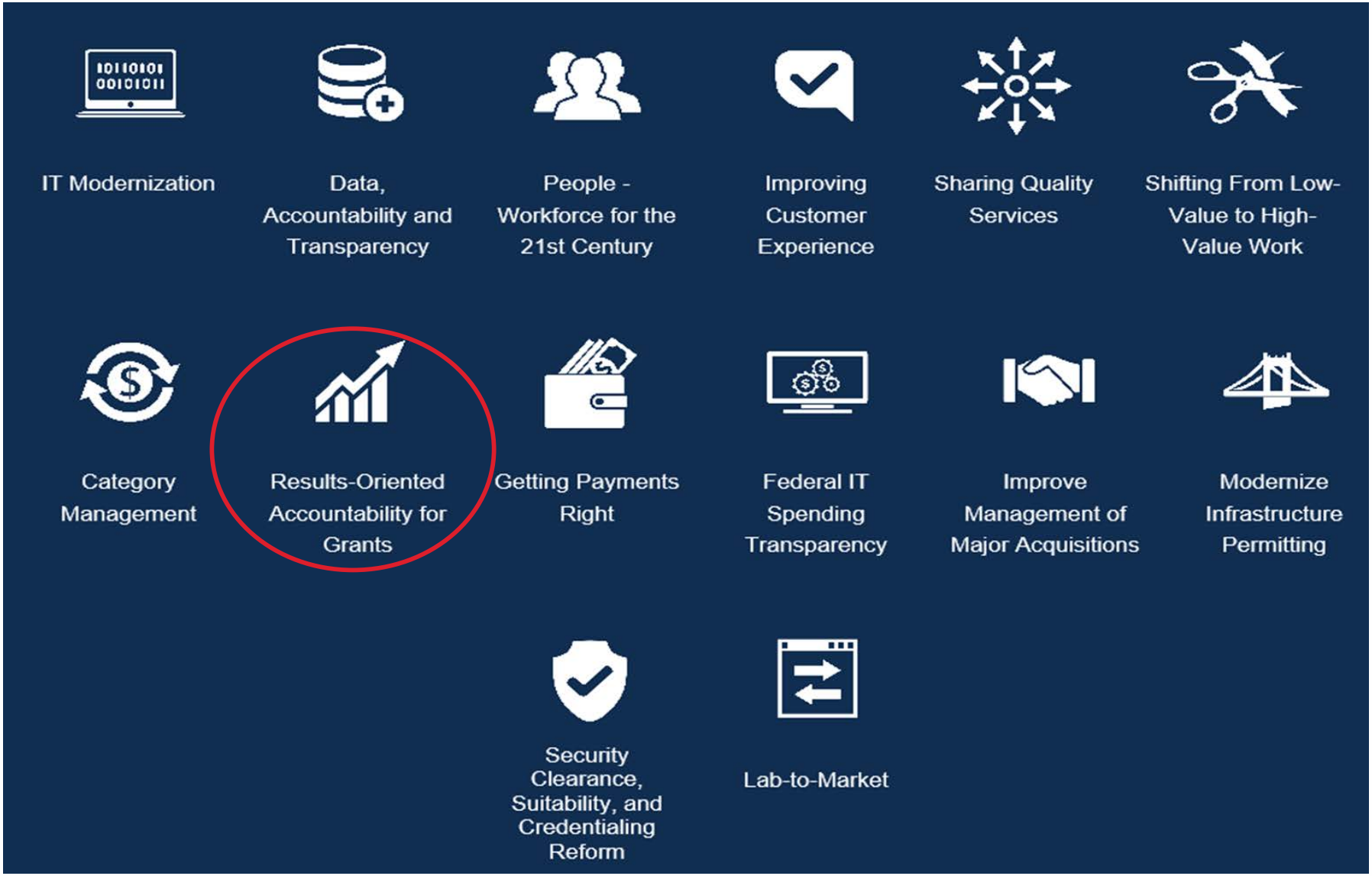
THE PRESIDENT'S MANAGEMENT AGENDA

CAP Goal #8: Results-Oriented Accountability for Grants

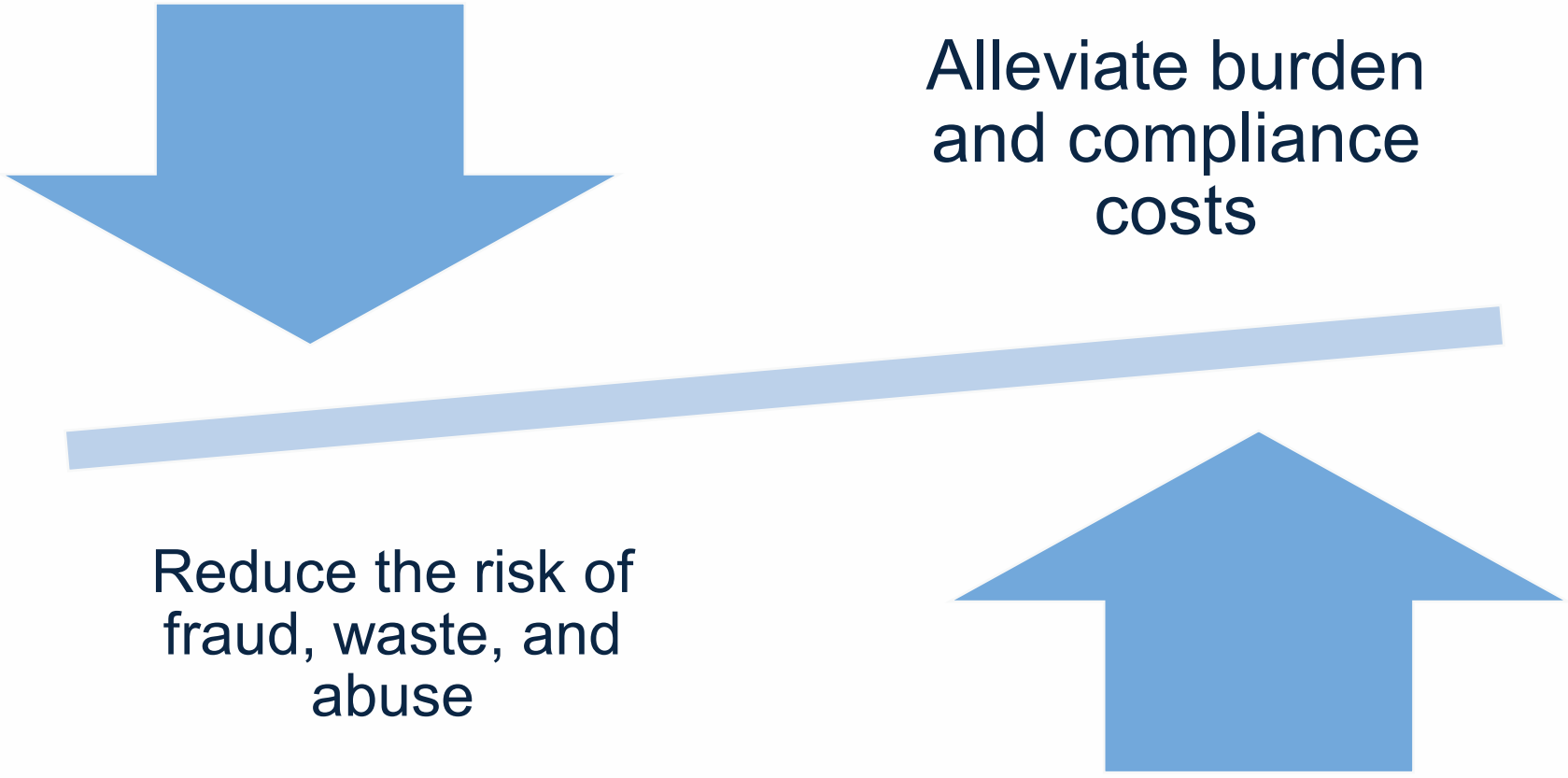
Business and Operations Advisory Committee
National Science Foundation

Dale Bell, Division Director
Institution and Award Support

Cross Agency Priority (CAP) Goals



Striking the Right Balance between Historically Competing Goals



Grants Challenges by Stakeholder Community

Oversight Community

- Weak internal controls
- Funds mismanagement
- Fraud
- Improper payments

Recipients and the Communities they Serve

- Burden
- Fragmentation
- Conflicting guidance
- Too many government systems

Federal Awarding Agencies

- Need for improved coordination across lines of businesses and program
- Opportunities to improve access to and quality of data
- Need for better system solutions

Overview - Results Oriented Accountability for Grants

Goal Statement

- Maximize the value of grant funding by applying a risk-based, data-driven framework that balances compliance requirements with demonstrating successful results for the American taxpayer.

Challenges

- Antiquated monitoring & compliance processes (Federal)
- Grants managers spend less time helping grantees improve performance and more time on non-grants related work (Federal)
- Disconnect between grantee expectations/needs and an agency's program priorities
- Burdensome management framework (Recipient)
- Added costs for complying to select administrative requirements (Recipient)

Opportunity

- Identify, open, standardize, and link critical data sets to power data analytics to enhance financial stewardship, performance management, and accountability. Use digital tools to modernize antiquated compliance processes. Leverage available data such as those produced by annual audits of recipients to drive a risk-based framework for performance management that drives results.

Goal Structure - Results Oriented Accountability for Grants

Standardize Data

Identify, open, standardize, and link critical data sets to power analytics to enhance financial stewardship, performance management, and accountability.

Digital Tools to Manage Risk

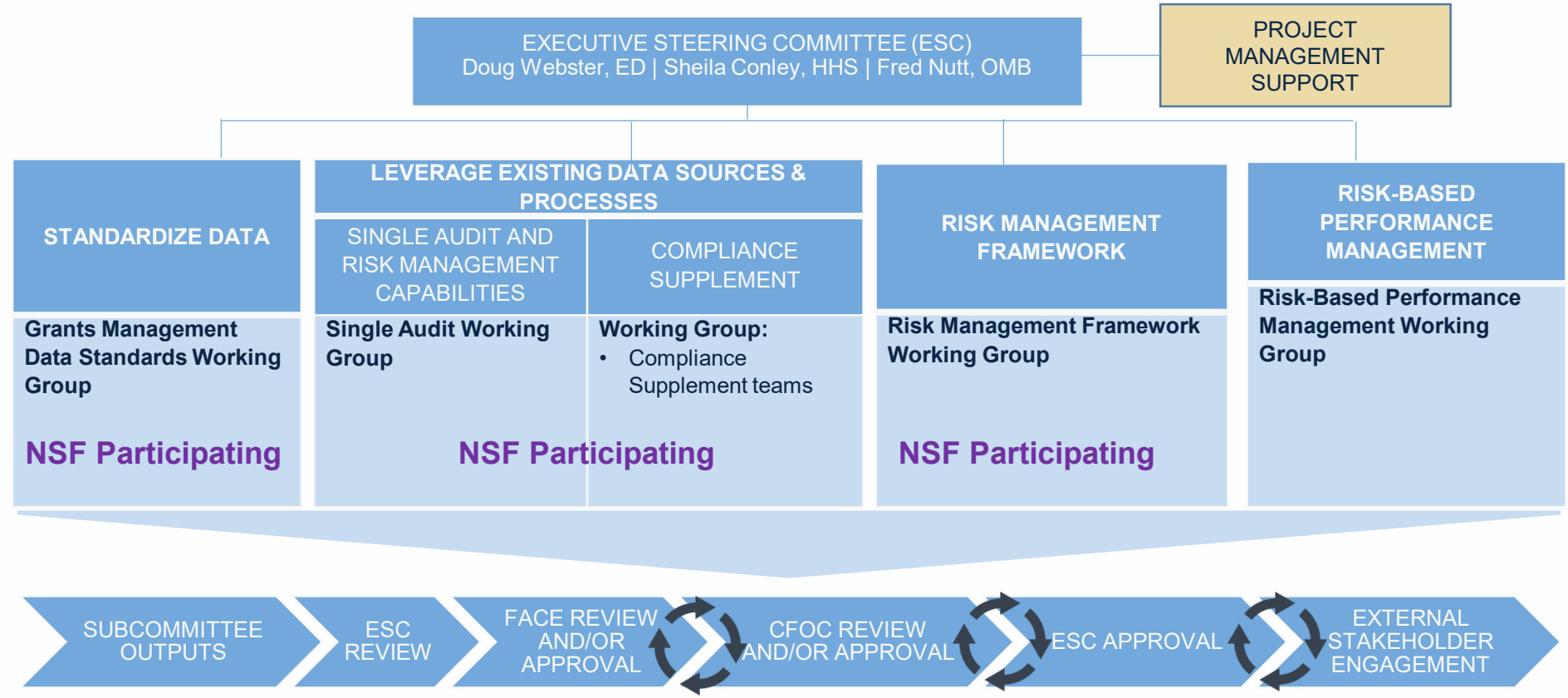
Use digital tools to modernize antiquated form-based compliance processes to assess and manage risk.

Risk-Based Performance Management

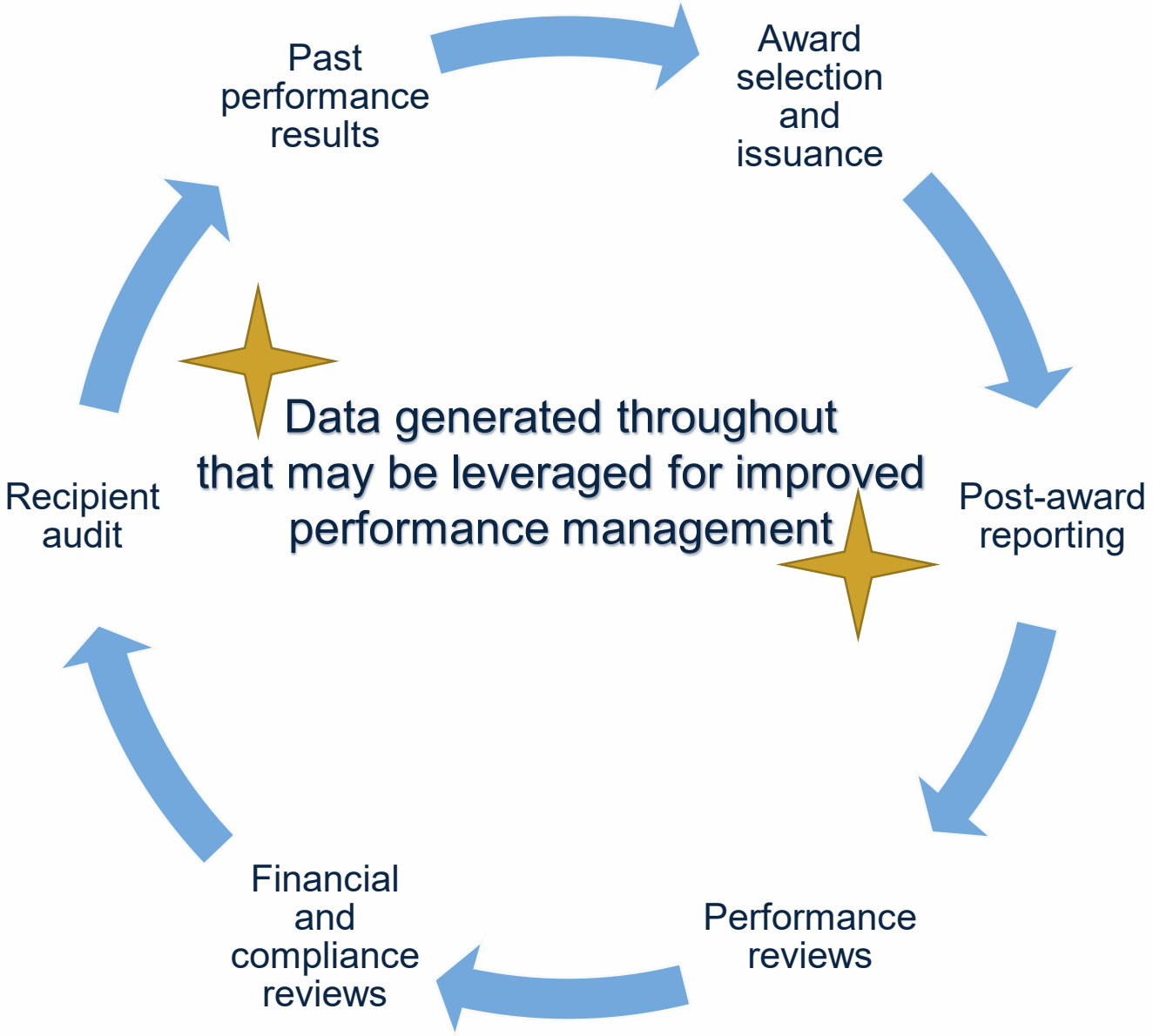
Leverage existing data such as those produced by annual audits of recipients to drive a risk-based framework for performance management that drives results.

Better Results

CAP Goal #8 Governance



Risk-Based Performance Management



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Other PMA Elements that Will Impact Financial Assistance

- Reduce Administrative Burden
- Use Risk Management
- Standardize Elements
- Leverage Shared Services
- Innovate with Technology
- Focus on Customer Experience

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Questions for B&O

- How can NSF internally organize to support PMA objectives?
- How can the external community assist NSF with meeting goals?
- How can NSF work with other Federal agencies?
- What does success look like?

Questions