Historically Black Colleges and Universities Undergraduate Program (HBCU-UP)

PROGRAM SOLICITATION
NSF 10-518

REPLACES DOCUMENT(S):
NSF 09-512

Letter of Intent Due Date(s) (required) (due by 5 p.m. proposer's local time):
January 25, 2010
Implementation Projects, Education Research Projects, and Targeted Infusion Projects

Preliminary Proposal Due Date(s) (required) (due by 5 p.m. proposer's local time):
March 22, 2010
ACE Implementation Projects

Full Proposal Deadline(s) (due by 5 p.m. proposer's local time):
March 18, 2010
Implementation Projects, Education Research Projects, and Targeted Infusion Projects; Planning Grants
April 07, 2010
Innovation through Institutional Integration
May 24, 2010
ACE Implementation Projects

IMPORTANT INFORMATION AND REVISION NOTES
Please be advised that the NSF Proposal & Award Policies & Procedures Guide (PAPPG) includes revised guidelines to implement the mentoring provisions of the America COMPETES Act (ACA) (Pub. L. No. 110-69, Aug. 9, 2007.) As specified in the ACA, each proposal that requests funding to support postdoctoral researchers must include a description of the mentoring activities that will be provided for such individuals. Proposals that do not comply with this requirement will be returned without review (see the PAPP Guide Part I: Grant Proposal Guide Chapter II for further information about the implementation of this new requirement).

A track for Innovation through Institutional Integration (I^3) is included. I^3 challenges faculty, administrators, and others in institutions to think strategically about the creative integration of NSF-funded awards and is itself an integrative, cross-cutting effort within the Directorate for Education and Human Resources (EHR). For Fiscal Year 2010, proposals are being solicited in nine EHR programs that advance I^3 goals:

- Centers of Research Excellence in Science and Technology (CREST)
- Research on Gender in Science and Engineering (GSE)
- Historically Black Colleges and Universities Undergraduate Program (HBCU-UP)
- Innovative Technology Experiences for Students and Teachers (ITEST)
- Alliances for Broadening Participation in STEM: Louis Stokes Alliances for Minority Participation (LSAMP)
- Math and Science Partnership (MSP)
- Robert Noyce Teacher Scholarship Program
- Research in Disabilities Education (RDE)
- Tribal Colleges and Universities Program (TCUP)

All proposals submitted to I^3 through these programs have a common due date and will be reviewed in competition with one another. Eligibility is limited to institutions of higher education (including two- and four-year colleges). If the proposal is exclusively for I^3 STEM educational or related research, then all categories of proposers identified in the NSF Grant Proposal Guide are eligible to submit. Given the focus on institutional integration, an institution may submit only one proposal to this competition.
SUMMARY OF PROGRAM REQUIREMENTS

General Information

Program Title: Historically Black Colleges and Universities - Undergraduate Program (HBCU-UP)

Synopsis of Program:

This program provides awards to enhance the quality of undergraduate science, technology, engineering, and mathematics (STEM) education and research at Historically Black Colleges and Universities (HBCUs) as a means to broaden participation in the Nation's STEM workforce. Support is available for Implementation Projects (including Achieving Competitive Excellence), Education Research Projects, Targeted Infusion Projects, and Planning Grants.

Implementation Projects provide support to implement a comprehensive institutional project to strengthen STEM education and research. Proposed activities and strategies should be: the result of an institutional STEM self-analysis; address institutional and NSF goals; and have the potential to result in significant and sustainable improvements in STEM program offerings. Typical project implementation strategies include: curriculum enhancement, faculty professional development, undergraduate research, academic enrichment, student support services, infusion of technology to enhance STEM instruction, collaborations with research institutions and industry, and other activities that enhance the quality of the undergraduate STEM education and STEM teacher preparation programs. Proposers are encouraged to analyze the strengths of the institution and design innovative educational strategies, based on proven best practices, to place the institution at the forefront of undergraduate STEM education. The Achieving Competitive Excellence (ACE) or ACE Implementation Projects track is intended for HBCUs pursuing additional rounds of funding, and it seeks ambitious, transformative, far-reaching proposals that promise paradigm-shifting advances in STEM undergraduate education at the institution.

Education Research Projects (ERP) provide support to undertake a three-year education research project that has the potential to strengthen the STEM education and research programs at HBCUs. Education Research Projects must be based on sound education research methodologies and theories. Potential education research topics include: retention, diffusion of innovations, curricular enhancements, technology in education, STEM teacher education, and the identification of successful models. HBCUs do not need to have an Implementation Project in order to submit ERP proposals.

Targeted Infusion Projects (TIP) provide support to achieve a short-term, well-defined goal to improve the quality of undergraduate STEM education. Typically, projects are focused on one activity within a single STEM department however interdisciplinary projects are encouraged. Potential goals include: specialized accreditation or certifications, establishing new programs or concentrations, establishing collaborations between STEM disciplines and teacher education programs, and updating programs to reflect advances in the field and workforce requirements. HBCUs do not need to have an Implementation Project in order to submit a TIP proposal.

Planning Grants provide support to undertake self-analysis of the institution's undergraduate STEM programs to identify components that need improvement or enhancement in order to provide a high quality undergraduate STEM education. Planning grants should also research existing activities and strategies that could be implemented in a proposed project to improve the quality of undergraduate STEM education at the institution. Typical activities include: data collection and analysis, stakeholder consultation, research of potential activities and strategies, site visits to model programs, and writing a proposal for Implementation Projects (including ACE).

Innovation through Institutional Integration (I^3) projects enable faculty, administrators and others in institutions to think and act strategically about the creative integration of NSF-funded awards, with particular emphasis on awards managed through programs in the Directorate for Education and Human Resources (EHR), but not limited to those awards. For Fiscal Year 2009, proposals are being solicited in nine EHR programs that advance I^3 goals: CREST, GSE, HBCU-UP, ITEST, LSAMP, MSP, Noyce, RDE, and TCUP.

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Applicable Catalog of Federal Domestic Assistance (CFDA) Number(s):
- 47.076 --- Education and Human Resources

Award Information

Anticipated Type of Award: Standard Grant or Continuing Grant

Estimated Number of Awards: 21 to 32 - In FY 2010, approximately 5 to 8 Implementation Projects, up to 2 ACE Implementation Projects, 2 to 3 Education Research Projects, 10 to 15 Targeted Infusion Projects, and 2 to 4 Planning Grants. Up to 10 continuing awards will also be made in this Innovation through Institutional Integration (I^3) competition, pending availability of funds.

Anticipated Funding Amount: $10,000,000 - Approximately $10 million in FY 2010 for HBCU-UP pending the availability of funds. $5,500,000 for Innovation through Institutional Integration (I^3) projects across multiple EHR programs pending the availability of funds.
Eligibility Information

Organization Limit:

Proposals may only be submitted by the following:

- **HBCU-UP**
  Historically Black Colleges and Universities (HBCUs) that are accredited and offer undergraduate educational programs in science, technology, engineering and mathematics (STEM).

**Innovation through Institutional Integration**

Eligibility for Innovations through Institutional Integration (I³) is limited to institutions of higher education (including two- and four-year colleges) accredited in, and having a campus located in the US. If the proposal is exclusively for I³ STEM educational or related research, then all categories of proposers identified in the NSF Grant Proposal Guide are eligible to submit.

**PI Limit:**

**HBCU-UP**

- The Principal Investigator for Implementation Projects, ACE Implementation Projects, and Planning Grant proposals should be the chief academic officer of the institution or other senior academic official. Potential co-Principal Investigators include the key personnel that will be involved in the implementation of the project activities.
- The Principal Investigator for Education Research Projects should be one of the individuals who will perform the research project. Other potential co-Principal Investigators include collaborators on the research project. At least one of the Principal Investigators must have formal training in education research or significant professional experience doing education research.
- The Principal Investigator for Targeted Infusion Projects should be a STEM department head or equivalent. Potential co-Principal Investigators include the key personnel that will be involved in the implementation of the project activities.

**Innovation through Institutional Integration**

The Principal Investigator for an Innovation through Institutional Integration (I³) proposal must be the university provost or equivalent chief academic officer, unless the proposal is exclusively for I³ STEM educational or related research.

**Limit on Number of Proposals per Organization:**

**HBCU-UP**

- Eligible institutions can submit either an Implementation Project proposal, an ACE Implementation Project proposal, or a Planning Grant proposal in any year. Please note that an eligible institution can only have one active Implementation Project, ACE Implementation Project, or Planning Grant.
- There is no limit to the number of Education Research Project proposals that can be submitted from an eligible institution.
- Eligible institutions can submit one Targeted Infusion Project in any year. This may be in addition to either an Implementation Project, an ACE Implementation Project proposal, or a Planning Grant proposal if applicable.

**Innovation through Institutional Integration**

For Fiscal Year 2010, proposals are being solicited in nine EHR programs that advance the goals of Innovation through Institutional Integration (I³): CREST, GSE, HBCU-UP, ITEST, LSAMP, MSP, Noyce, RDE, and TCUP. Given the focus on institutional integration, an institution may submit only one proposal to this I³ competition.

**Limit on Number of Proposals per PI:**

None Specified

Proposal Preparation and Submission Instructions

**A. Proposal Preparation Instructions**

- **Letters of Intent:** Submission of Letters of Intent is required. Please see the full text of this solicitation for further information.
- **Preliminary Proposals:** Submission of Preliminary Proposals is required for ACE Implementation Projects. Please see the full text of this solicitation for further information.
- **Full Proposals:**
  - Full Proposals submitted via FastLane: NSF Proposal and Award Policies and Procedures Guide, Part I: Grant Proposal Guide (GPG) Guidelines apply. The complete text of the GPG is available electronically on the NSF website at:
B. Budgetary Information

- **Cost Sharing Requirements:** Cost Sharing is not required under this solicitation.
- **Indirect Cost (F&A) Limitations:** Not Applicable
- **Other Budgetary Limitations:** Other budgetary limitations apply. Please see the full text of this solicitation for further information.

C. Due Dates

- **Letter of Intent Due Date(s) (required) (due by 5 p.m. proposer's local time):**
  
  January 25, 2010
  Implementation Projects, Education Research Projects, and Targeted Infusion Projects

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  April 07, 2010
  Innovation through Institutional Integration
  May 24, 2010
  ACE Implementation Projects

### Proposal Review Information Criteria

**Merit Review Criteria:** National Science Board approved criteria. Additional merit review considerations apply. Please see the full text of this solicitation for further information.

### Award Administration Information

**Award Conditions:** Additional award conditions apply. Please see the full text of this solicitation for further information.

**Reporting Requirements:** Additional reporting requirements apply. Please see the full text of this solicitation for further information.

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I. INTRODUCTION

The Historically Black Colleges and Universities Undergraduate Program (HBCU-UP) is committed to enhancing the quality of undergraduate science, technology, engineering, and mathematics (STEM) education and research at Historically Black Colleges and Universities (HBCUs). HBCU-UP is one of the National Science Foundation's programs designed to "Cultivate a world-class, broadly inclusive science and engineering workforce, and expand the science literacy of all citizens." (NSF Strategic Plan 2006-2011). HBCU-UP is managed by the Division of Human Resource Development (HRD), located in the NSF Directorate for Education and Human Resources. Programs within HRD have a strong focus on maximizing the preparation of a well-trained scientific and instructional workforce for the new millennium.

HBCU-UP recognizes and supports the important role that HBCUs play in increasing the numbers of underrepresented ethnic minorities that are well prepared for participation and leadership at every level of education and research in STEM. HBCU-UP provides awards to enhance the quality of undergraduate STEM education and research at Historically Black Colleges and Universities as a means to broaden participation in the nation's STEM workforce. HBCU-UP seeks development of STEM education initiatives that support the preparation of a globally-engaged science and engineering workforce that is "broadly inclusive" and capable of performing in an international research and development environment in order for the US to remain at the forefront of world science and technology.

Mathematics Education and STEM Teacher Preparation. A Congressional Research Service Report for Congress entitled "Science, Technology, Engineering and Mathematics (STEM) Education: Background, Federal Policy and Legislative Action" [1] states that "there is growing concern that the United States is not preparing a sufficient number of students, teachers, and professionals in STEM." It cites six major reports by US academic, scientific, and business organizations that highlight the need to improve science and mathematics education. It is recognized that improving student performance in mathematics in the U.S. requires an adequate supply of qualified teachers in mathematics and science. HBCU-UP encourages PIs to address STEM teacher preparation to support increasing the numbers and the high-quality preparation of future science and mathematics teachers. Given that mathematics courses are the cornerstone courses for all STEM disciplines and that students' deficiencies in mathematics cause problems in all other STEM courses, research and implementation of strategies to improve mathematics teaching and learning are encouraged in HBCU-UP projects.

Disadvantaged Males. The Division of Human Resource Development is stimulating discussions to examine issues associated with recruitment and retention of disadvantaged males in STEM. The synopsis to "Black American Males in Higher Education: Diminishing Proportions" [2] addresses the subject of the disproportional decline of Black American males in higher education. HBCU-UP encourages PIs to consider the inclusion of research and implementation of strategies and interventions to address particular challenges disadvantaged males face for successful participation in STEM.

In addition, proposals submitted to the Innovation through Institutional Integration (I3) track would request support for projects that enable faculty, administrators and others in institutions to think and act strategically about the creative integration of NSF-funded awards, with particular emphasis on awards managed through programs in the Directorate for Education and Human Resources (EHR), but not limited to those awards. For Fiscal Year 2010, proposals are being solicited in nine EHR programs that advance I3 goals: CREST, GSE, HBCU-UP, ITEST, LSAMP, MSP, Noyce, RDE, and TCUP.

II. PROGRAM DESCRIPTION

IIA. IMPLEMENTATION PROJECTS: Projects up to five-years on institution-wide, undergraduate STEM education and research capacity building and improvement.

Implementation Projects undertake comprehensive institutional reform and transformational strategies to strengthen and enhance STEM teaching and learning and to improve student access and retention in STEM areas. NSF expects that the activities and strategies included in Implementation Project proposals will be consistent and complementary with the institution's STEM needs, long-term goals, and mission, and will reflect well-documented successful practices. NSF allows maximum flexibility in the design of Implementation Projects under HBCU-UP, however the proposal must fully substantiate the rationale for choosing the approach to be undertaken. The project scope would depend on the size and number of STEM programs at the institution and be defined by the complexity of the proposed activities in the project design. Ideally, the implementation project would impact all the STEM undergraduate programs, STEM students, and STEM faculty at the institution.

Implementation Projects consist of a carefully selected series of activities designed to apply interventions that have documented success. The components of the implementation design should comprise research-based or evidence-based practices and strategies to produce significant improvements in the quality of undergraduate STEM education and research programs at the institution. Activity components may include, but are not limited to, evidence-based strategies and practices for: Course and curriculum development, revision, and enhancement; undergraduate student development, academic success, and educational enrichment services; faculty professional development; and other systemic educational development approaches that impact student learning and success in STEM. The project plan should be clearly described, detailing measurable outcomes on students and faculty of the proposed HBCU-UP activities. The proposal should include compelling arguments for why these practices and strategies implemented in the specific institutional environment are expected to result in the anticipated outcomes. The proposal also should include activities for scholarly dissemination of project results and processes to inform the broader community about the effectiveness of specific implementation strategies.


Institutions having had previous Implementation Project grants should be able to exhibit an established foundation and to evidence institutionalized achievements toward the HBCU-UP goals and objectives. As a result, growth in competitiveness and excellence of these HBCU-UP institutions should be clearly represented by readiness in faculty, staff, infrastructure, fiscal and operations management, and institutional leadership. The Achieving Competitive Excellence (ACE) or ACE Implementation Projects track is intended for HBCU-UP institutions exhibiting these qualities.

ACE Implementation Projects are targeted by highly experienced and accomplished HBCU-UP institutions that are exemplars for their consistent academic achievement in the HBCU STEM community. The proposals for this track are ambitious, transformative, and far-reaching; there should be promise of paradigm-shifting advances in STEM undergraduate education at the HBCU. The interest is in helping these institutions to excel and moving the HBCU-UP portfolio forward, offering more rigorous objectives in innovation through innovative activities based on documented effective practices in STEM education.

Institutions that have not already identified activities and strategies for Implementation Projects are encouraged to consider applying for a Planning Grant to perform an institutional self-analysis of its STEM enterprise before submitting Implementation Project proposals.

2. EDUCATION RESEARCH PROJECTS: Projects of up to three years to perform an education research investigation.

Education Research Project proposals should be designed to add to the knowledge base of STEM education in the HBCU context. Education Research Project proposals are desired that define evidence-based research studies that contribute understanding in broadening the participation of and in producing successful outcomes for underrepresented groups in the STEM enterprise. Research investigations may include but are not limited to:

- Factors contributing to improved student retention and graduation in STEM degree programs, and successful placement in STEM careers;
- Development of definitions of what constitutes successful STEM outcomes and development of valid measures for these outcomes;
- Revealing and verifying causality or theory of change associated with STEM-oriented intervention programs; and
- Identification and validation of successful education models across STEM fields.

Proposals should reflect relevant advances in quantitative, qualitative, and mixed-methods research and evaluation methodologies and provide a compelling argument about how the methodologies proposed are appropriately matched with the strategic research questions of the project. Additionally, proposals should demonstrate how the methods chosen would result in rigorous, cumulative, reproducible, and usable findings to merit peer-review and publication. According to a recent National Research Council report on scientific research in education, educational research projects should:

- Pose significant questions that can be investigated empirically,
- Link relevant research to theory,
- Use methods that permit direct investigation of the questions posed,
- Provide a coherent and explicit chain of reasoning,
- Replicate and generalize across studies, and
- Disclose research to encourage professional scrutiny and critique.

Education Research Project proposals must include PIs with demonstrable expertise in education research and/or social science research methods in addition to PIs with knowledge about STEM programs at HBCUs. Proposers are encouraged to establish collaborations to strengthen the education research project and to describe in the proposal the nature of the collaboration and the anticipated benefits. Proposers should discuss how the work would contribute to productive public or scholarly debate. As appropriate, proposals should describe mechanisms to effectively and efficiently transfer findings into educational practice or use by other researchers and policymakers.

3. TARGETED INFUSION PROJECTS: Projects of two- to three-years targeted to meet a short-term, well-defined goal to improve the quality of undergraduate STEM education.

Project activities must be extremely focused in order to meet a very well-defined, short-term goal to build the quality of undergraduate education. Typically, projects are focused on one activity within a single STEM department. However, interdisciplinary and cross-disciplinary projects are also encouraged.

Do not submit proposals to Targeted Infusion Projects (TIP) that singularly support scientific or engineering research and not STEM education, even if undergraduates are involved in the research. These activities do not fit into the goal of the TIP initiative and can be proposed to research grant programs within the NSF science and engineering Directorates (http://www.nsf.gov/funding/).

TIP goals include, but are not limited to establishing a new STEM degree program or concentration or earning a new specialized accreditation or certification for a STEM degree program to improve the competitiveness of graduating students and recruit more students to the program; starting or strengthening a STEM teacher preparation program; enhancing the teaching and research infrastructure to improve the preparedness and competitiveness of graduating students for graduate school and to recruit qualified STEM faculty; or other targeted STEM education improvements.

Competitive projects will describe clearly how the activities will result in an overall enhancement of the current STEM programs. Appropriate short-term goals should be easily measurable and attainable within the project time frame, and appropriate metrics should be identified. Activities could include but are not limited to curriculum enhancement and/or new course development, training related to the project, and equipment acquisitions associated with HBCU-UP objectives. The activities must clearly lead to the stated specific short term goal of the project. The proposal also should include activities for scholarly dissemination of project results.

Proposals that include normal operating activities such as salaries to teach existing classes, and normal recruitment and outreach activities, will not be funded. TIP proposals are not supplements to existing HBCU-UP projects. HBCUs do not need to have an Implementation Project in order to submit TIP proposals. HBCUs that currently have a five-year Implementation Project will need to explain how the Targeted Infusion Project is unique from the Implementation Project activities, but connected with the systemic institutional improvement in STEM.
Innovation through Institutional Integration (I3) challenges faculty, administrators and others in institutions to think strategically about the creative integration of NSF-funded awards towards a whole that exceeds the sum of its parts. Although there is particular emphasis in I3 on awards managed by programs in the Directorate for Education and Human Resources (EHR), institutional integration is not limited only to EHR awards but can include other NSF awards with a STEM educational focus. Two or more institutions in geographic proximity might, for example, partner to bridge existing NSF-funded awards on their campuses (e.g., RDE, IGERT, LSAMP, ATE, CREST, REU) to broaden participation in STEM fields and enhance undergraduate research opportunities. Additional connections might be made internationally with faculty or students outside the United States who would add their considerable intellectual and cultural perspectives. As another example, an institution might implement new policies, procedures, or mechanisms that encourage and value synergistic efforts among existing NSF-funded projects on their own campus or in close geographic proximity. When the results of these synergies are both compatible with and beneficial for the institution(s) involved, successful innovation can be created[10]. Past efforts at integration have shown that opportunities for synergy can be created most successfully when collaborative projects include:

- Clear support from senior administrators;
- A cogent plan of action that includes expectations and staff development;
- Open cross-institutional dialogue that is supported and encouraged;
- A common campus-wide vision and value system that stresses the importance of synergistic efforts;
- The formation of a campus network with a set of individuals who take ownership and provide leadership for the initiative[10].

The campus network is an important aspect of successful collaboration at every stage of development and is critical to the sustainability and enhancement of created partnerships as well as the institutionalization of new innovations. This network can (a) foster communication across the campus to encourage the formation and dissemination of new ideas, values, and learning; (b) serve as a source of leadership to promote and carry out integrative activities; and (c) develop and sustain existing connections while continually expanding collaborative efforts[11].

Innovation through Institutional Integration (I3) challenges faculty, administrators and others in institutions to think strategically about the creative integration of NSF-funded awards towards a whole that exceeds the sum of its parts. Although there is particular emphasis in I3 on awards managed by programs in the Directorate for Education and Human Resources (EHR), institutional integration is not limited only to EHR awards but can include other NSF awards with a STEM educational focus. Two or more institutions in geographic proximity might, for example, partner to bridge existing NSF-funded awards on their campuses (e.g., RDE, IGERT, LSAMP, ATE, CREST, REU) to broaden participation in STEM fields and enhance undergraduate research opportunities. Additional connections might be made internationally with faculty or students outside the United States who would add their considerable intellectual and cultural perspectives. As another example, an institution might implement new policies, procedures, or mechanisms that encourage and value synergistic efforts among existing NSF-funded projects on their own campus or in close geographic proximity. When the results of these synergies are both compatible with and beneficial for the institution(s) involved, successful innovation can be created[10]. Past efforts at integration have shown that opportunities for synergy can be created most successfully when collaborative projects include:

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- Clear support from senior administrators;
- A cogent plan of action that includes expectations and staff development;
- Open cross-institutional dialogue that is supported and encouraged;
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- The formation of a campus network with a set of individuals who take ownership and provide leadership for the initiative[10].

The campus network is an important aspect of successful collaboration at every stage of development and is critical to the sustainability and enhancement of created partnerships as well as the institutionalization of new innovations. This network can (a) foster communication across the campus to encourage the formation and dissemination of new ideas, values, and learning; (b) serve as a source of leadership to promote and carry out integrative activities; and (c) develop and sustain existing connections while continually expanding collaborative efforts[11].
being solicited in nine EHR programs that advance I³ goals: CREST, GSE, HBCU-UP, ITEST, LSAMP, MSP, Noyce, RDE, and TCUP. All proposals submitted to I³ through these programs have a common due date and will be reviewed in competition with one another.


III. AWARD INFORMATION

1A) Implementation Projects
- Number of awards: 5 to 8 in FY 2010
- Project Length: Up to five years
- Award Size: Up to $1.75 million for Implementation projects
- Restrictions: Equipment costs may not exceed 30% of the total budget request
- Grant Administration: Implementation Projects will be managed by NSF as continuing grants

1B) ACE Implementation Projects
- Number of awards: up to 2 in FY 2010
- Project Length: Up to five years
- Award Size: up to $3 million for ACE Implementation Projects
- Restrictions: Equipment costs may not exceed 30% of the total budget request
- Grant Administration: ACE Implementation Projects will be managed by NSF as continuing grants

2) Education Research Projects
- Number of awards: 2 to 3 in FY 2010
- Project Length: Up to three years
- Award Size: Up to $500,000
- Restrictions: Equipment costs are not normally allowed under Education Research Projects
- Grant Administration: Education Research Projects will be managed by NSF as continuing grants

3) Targeted Infusion Projects
- Number of awards: 10 to 15 in FY 2010
- Project Length: From two to three years
- Award Size: Up to $100,000 per year
- Restrictions: There are no equipment cost restrictions
- Grant Administration: Targeted Infusion Projects will be managed by NSF as continuing or standard grants

4) Planning Grants (for Implementation Projects and ACE Implementation Projects)
- Number of awards: 2 to 4 in FY 2010
- Project Length: From twelve to eighteen months
- Award Size: Up to $50,000
- Restrictions: Equipment costs are not normally allowed under planning grants
- Grant Administration: Planning grants will be managed by NSF as standard grants

5) Innovation through Institutional Integration Projects
Awards for Innovation through Institutional Integration (I³) projects will be made for durations of up to five years, with years four and five dependent on performance, in amounts of up to $250,000 per year, for a total of up to $1.25 million over 5 years. (I³) awards will be made as continuing grants.

IV. ELIGIBILITY INFORMATION

Organization Limit:
Proposals may only be submitted by the following:
- HBCU-UP

Historically Black Colleges and Universities (HBCUs) that are accredited and offer undergraduate educational programs in science, technology, engineering and mathematics (STEM).

Innovation through Institutional Integration

Eligibility for Innovations through Institutional Integration (I³) is limited to institutions of higher education
(including two- and four-year colleges) accredited in, and having a campus located in the US. If the proposal is exclusively for i^3 STEM educational or related research, then all categories of proposers identified in the NSF Grant Proposal Guide are eligible to submit.

PI Limit:

HBCU-UP

- The Principal Investigator for Implementation Projects, ACE Implementation Projects, and Planning Grant proposals should be the chief academic officer of the institution or other senior academic official. Potential co-Principal Investigators include the key personnel that will be involved in the implementation of the project activities.
- The Principal Investigator for Education Research Projects should be one of the individuals who will perform the research project. Other potential co-Principal Investigators include collaborators on the research project. At least one of the Principal Investigators must have formal training in education research or significant professional experience doing education research.
- The Principal Investigator for Targeted Infusion Projects should be a STEM department head or equivalent. Potential co-Principal Investigators include the key personnel that will be involved in the implementation of the project activities.

Innovation through Institutional Integration

The Principal Investigator for an Innovation through Institutional Integration (i^3) proposal must be the university provost or equivalent chief academic officer, unless the proposal is exclusively for i^3 STEM educational or related research.

Limit on Number of Proposals per Organization:

HBCU-UP

- Eligible institutions can submit either an Implementation Project proposal, an ACE Implementation Project proposal, or a Planning Grant proposal in any year. Please note that an eligible institution can only have one active Implementation Project, ACE Implementation Project, or Planning Grant.
- There is no limit to the number of Education Research Project proposals that can be submitted from an eligible institution.
- Eligible institutions can submit one Targeted Infusion Project in any year. This may be in addition to either an Implementation Project, an ACE Implementation Project proposal, or a Planning Grant proposal if applicable.

Innovation through Institutional Integration

For Fiscal Year 2010, proposals are being solicited in nine EHR programs that advance the goals of Innovation through Institutional Integration (i^3): CREST, GSE, HBCU-UP, ITEST, LSAMP, MSP, Noyce, RDE, and TCUP. Given the focus on institutional integration, an institution may submit only one proposal to this i^3 competition.

Limit on Number of Proposals per PI:

None Specified

Additional Eligibility Info:

Eligibility for Innovation through Institutional Integration (i^3) is limited to institutions of higher education (including two- and four-year colleges) located and accredited in the US, acting on behalf of their faculty members, unless the proposal is exclusively for i^3 STEM educational or related research.

An institution may not receive more than one i^3 award.

V. PROPOSAL PREPARATION AND SUBMISSION INSTRUCTIONS

A. Proposal Preparation Instructions

Letters of Intent (required):

Letters of intent are required for HBCU-UP (except Planning Grants).

All letters of intent must be submitted via FastLane. A separate letter of intent is requested for each type of HBCU-UP proposal (Implementation, Education Research, or Targeted Infusion) that will be submitted from an eligible institution.

Letters of intent must contain the following information:

- Project title
- PI name and Co-PI names, department, institution, phone, fax and email
- Point of contact if different than the PI (phone, fax, email)
- Submitting institution name
- The type of proposal that will be submitted (Implementation, Education Research, or Targeted Infusion)
- Project synopsis: Implementation Projects should propose research-based/evidenced-based strategies or practices that could enhance undergraduate STEM education and research at the institution. A brief description of the proposed activities should be provided with explanation why they should be successful in that institutional environment and setting. The
expected effects, outcomes, and impact targets and timelines from the implementation project should be summarized. Education Research Projects should describe the type of knowledge to be obtained and the intended purpose of its application. The research question(s) to be addressed, the population(s) to be examined, and the data to be gathered should be provided. A brief description of the research design, methods and procedures for the study should be given. Targeted Infusion Projects should provide a brief description of the proposed activities, expected outcomes, and timelines.

Technical assistance will be provided by the HBCU-UP program office to proposers who submit a letter of intent by the due date, and to proposers who contact the HBCU-UP program office within two weeks of the LOI due date.

Letter of Intent Preparation Instructions:
When submitting a Letter of Intent through FastLane in response to this Program Solicitation please note the conditions outlined below:

- Collaborative proposals are allowed when submitting Letters of Intent.
- A Minimum of 1 and Maximum of 4 Other Senior Project Personnel are allowed.
- Proposal Type (Implementation, Education Research, Targeted Infusion) is required when submitting Letters of Intent.
- Submission of multiple Letters of Intent is allowed.

Preliminary Proposals (required): Preliminary proposals are required for ACE Implementation Projects and must be submitted via the NSF FastLane system, even if full proposals will be submitted via Grants.gov.

Preliminary proposal submittals to ACE Implementation

ACE Implementation Projects proposers are required to submit a preliminary proposal, which will be reviewed and will determine the institution's eligibility to submit a full proposal to this program track.

Preliminary proposals are prepared by the PI using the Proposal Preparation Module in FastLane. On the Cover Sheet, the PI clicks on the "Preliminary Proposal" check box. The PI completes only the sections appropriate to the preliminary proposal. The PI then forwards the proposal to his/her Sponsored Projects Office, which then submits the preliminary proposal to NSF.

The review of the preliminary proposal will result in an "invite/not invite" decision, which determines the PI’s eligibility to submit a full proposal. Only submitters of favorably reviewed preliminary proposals are invited and eligible to submit full proposals.

The PI and the organization's Sponsored Projects Office will be notified of NSF’s decision to either encourage or discourage submission of a full proposal.

Project Summary-Preliminary Proposals: The one-page Project Summary should clearly indicate, in the first few sentences, the disciplinary or interdisciplinary focus (or foci) of the proposed project, the kinds of activities to be undertaken and the primary audience to be affected by those activities. This information is used to assign the proposal to a panel for review. Proposers are reminded that the Project Summary must explicitly address, in separate statements, both NSB-approved merit review criteria; the statements should contain the phrases "intellectual merit" and "broad impact." Preliminary or full proposals that do not separately address both merit review criteria within the one-page Project Summary will be returned without review.

Project Description-Preliminary Proposals: In preliminary proposals, the length of the Project Description is limited to 6 pages (single-spaced). The Project Description should explain the project's motivating rationale, goals, objectives, deliverables, and activities; the timetable; the management plan; the roles and responsibilities of the PI, co-PI(s), and other senior personnel; the plan for sustainability after the period of NSF funding; the evaluation plan; the dissemination plan; and results from evaluations of prior NSF support. In the preliminary proposal, the proposer should evidence sustained and institutionalized achievements toward the HBCU-UP goals and objective -- a foundation on which this proposal will build. The proposals for this ACE Implementation track will be ambitious, transformative, and far-reaching; there should be promise of paradigm-shifting advances in STEM undergraduate education at the HBCU. Areas in which a submitter could reflect suitable achievement include:

- Documented measurable success in enhancing the quality of undergraduate STEM education and research at specific HBCUs, with documented outcomes,
- Significant increase documented in enrollment, retention and degrees of under-represented minority students in undergraduate STEM education and research at grantee HBCU,
- Establishment of student professional development with documented successful outcomes (preparation for workplace and/or continued academic development and/or graduate school in STEM),
- Other elements that may be supportive: a portfolio of suitable STEM research activity, STEM research and education staff; STEM and STEM education faculty retention, promotion, success.

Full Proposal Preparation Instructions: Proposers may opt to submit proposals in response to this Program Solicitation via Grants.gov or via the NSF FastLane system.

- Full proposals submitted via FastLane: Proposals submitted in response to this program solicitation should be prepared and submitted in accordance with the general guidelines contained in the NSF Grant Proposal Guide (GPG). The complete text of the GPG is available electronically on the NSF website at: http://www.nsf.gov/publications/pub_summ.jsp?ods_key=gpp. Paper copies of the GPG may be obtained from the NSF Publications Clearinghouse, telephone (703) 292-7827 or by e-mail from nsfpubs@nsf.gov. Proposers are reminded to identify this program solicitation number in the program solicitation block on the NSF Cover Sheet For Proposal to the National Science Foundation. Compliance with this requirement is critical to determining the relevant proposal processing guidelines. Failure to submit this information may delay processing.

- Full proposals submitted via Grants.gov: Proposals submitted in response to this program solicitation via Grants.gov should be prepared and submitted in accordance with the NSF Grants.gov Application Guide: A Guide for the Preparation and Submission of NSF Applications via Grants.gov. The complete text of the NSF Grants.gov Application Guide is available on the Grants.gov website at: http://www.grants.gov. To obtain copies of the Application Guide and Application Forms Package, click on the Apply tab on the Grants.gov site, then click on the Apply Step 1: Download a Grant Application Package and Application Instructions link and enter the funding opportunity number, (the program solicitation number without the NSF prefix) and press the Download Package button. Paper copies of the Grants.gov Application Guide also may be obtained from the NSF Publications Clearinghouse, telephone (703) 292-7827 or by e-mail from nsfpubs@nsf.gov.

In determining which method to utilize in the electronic preparation and submission of the proposal, please note the following:

Collaborative Proposals. All collaborative proposals submitted as separate submissions from multiple organizations must be submitted via the NSF FastLane system. Chapter II, Section D.4 of the Grant Proposal Guide provides additional information on collaborative proposals.
For HBCU-UP PROJECTS

- COVER SHEET -
  - For all HBCU-UP proposals under "NSF Unit Consideration" please select:
    - "HRD-Division of Human Resource Development" as the division
    - "Hist Black Colleges and Univ" as the program
  - ACE Implementation proposals:
    - Please begin the project title with "ACE Implementation Grant:"
  - Implementation proposals:
    - Please begin the project title with "Implementation Grant:"
  - Education Research proposals:
    - Please begin the project title with "Education Research Grant:"
  - Targeted Infusion proposals:
    - Please begin the project title with "Targeted Infusion Grant:"
  - Planning Grant proposals:
    - Please begin the project title with "Planning Grant:"
  - Review the regulations regarding Human Subjects (45 CFR 690.101-124 http://www.nsf.gov/bfa/dga/policy/docs/45cfr690.pdf). This is particularly important for Education Research Projects. Please note that Human Subjects regulations also govern activities that have to do with safe guarding individually identifiable information such as student and faculty surveys and data, therefore many Implementation Projects, Planning Grants, and possibly Targeted Infusion Projects, may also need to be reviewed by the Human Subjects Internal Review Board (IRB) for the institution. If the project will be IRB reviewed, please indicate on the cover sheet that the review is pending. If the proposal has already been IRB reviewed and found to, please indicate so on the cover sheet. If the IRB has already given approval of the activities include a letter from the IRB and indicate the expiration date of the IRB approval on the cover sheet.

- PROJECT SUMMARY - The first sentence of the Project Summary should specify the type of proposal (e.g., Implementation, Education Research, Targeted Infusion, or Planning) and the challenge addressed. The Project Summary is a self-contained one-page description of the activities that would be implemented if the proposal were funded.
  - IMPORTANT NOTE: Proposals will be returned, without review, if they do not address both NSF merit selection review criteria explicitly in separate statements in the project summary for all proposals submitted under this solicitation: What is the intellectual merit of the proposed activity? and What are the broader impacts of the proposed activity?

- PROJECT DESCRIPTION - 15 page limit. Refer to the "Project Description" section below for more information on each type of HBCU-UP proposal: 1) Implementation Projects and ACE Implementation Projects, 2) Education Research Projects, 3) Planning Grants, and 4) Targeted Infusion Projects.

- REFERENCES CITED - Provide the references cited in the proposal.

- BIOGRAPHICAL SKETCHES - Outline the experiences of the PI and co-PIs (two-page limit each person). Include a two-page position description with minimum qualifications and percent time commitment for any project staff position that will be filled if the proposal is funded (for example a project coordinator or data manager).

- BUDGET -
  - Implementation Projects and ACE Implementation Projects should budget for the PI and the co-PI who has the most day-to-day contact with the project, to attend a three-day grantee meeting in the Washington, DC area each year of the project. Implementation Projects and ACE Implementation Projects should also budget for the institution's financial officer assigned to the HBCU-UP project to attend one-day workshop on financial management of NSF grants in the Washington, DC area each year of the project.
  - Education Research Projects should budget for the PI to attend a three-day grantee meeting in the Washington, DC area each year of the project.
  - Targeted Infusion Projects should budget for the PI with the most day-to-day contact with the project to attend a three-day grantee meeting in the Washington, DC area each year of the project.

1) Implementation Projects - Implementation Projects should be on adapting and delivering evidence-based practices that strengthen and enhance STEM teaching and learning and increase productivity and outcomes from STEM undergraduate programs. The relevant research or knowledge base that supports the effectiveness of the efforts selected should be included with compelling arguments as to why these strategies are expected to result in the anticipated outcomes at the institution.

ACE Implementation: This highly competitive track is for highly experienced and accomplished HBCU-UP institutions that are exemplars for their consistent academic achievement in the HBCU STEM community. The proposals for this track are ambitious, transformative, and far-reaching; there should be promise of paradigm-shifting advances in STEM undergraduate education at the HBCU. The interest is in helping these institutions to excel and moving the HBCU-UP portfolio forward, offering more rigorous objectives in innovation through innovative activities based on documented effective practices in STEM education.

The project description should address the following elements:

Background and Context

- Statement of the problem(s) that needs to be addressed.
- Articulate current knowledge of the problem(s) and some of the causes as understood from documented sources.
- Provide information on the institution's current STEM education and research capability (baseline data). Examples of information and data include: a description of STEM degree programs, student enrollment, retention, graduation rates, graduate school going rates, gatekeeper course performance, STEM faculty demographics, and STEM infrastructure resources at the institution and collaborating organizations.
- Describe prior efforts and results of those efforts. Provide information on STEM related programs that have been implemented or are currently active. This should include previous HBCU-UP awards and other NSF programs (for example the Louis Stokes Alliances for Minority Participation (LSAMP) or the Course, Curriculum, and Laboratory Improvement (CCLI) program), other Federal programs (for example the Minority Science and Engineering Improvement Program (MSEIP) or the Minority Access to Research Careers (MARC) program), State programs, and institution programs. Explain the outcomes from these efforts. Institutions that have received an HBCU-UP Planning Grant, must describe the planning grant activities and the findings of those activities.
- Identify the areas that have not been understood, determined, verified, tested, or resolved by previous efforts. Highlight some of the areas that need improvement and that will be addressed with the proposed project activities.

Goals and Objectives

- Clearly state the goals and objectives of the project.
- Describe the information and knowledge that will be obtained from the project.
- Describe the expected results and outcomes and who will benefit from them.
- Explain the expected significance of the project and the compatibility with the mission and environment of the institution.

Detailed Project Plan
Describe the research-based or evidence-based practices selected for implementation and why and how they could improve undergraduate STEM education at the institution and under the present setting and conditions. As necessary, describe the demographic, social, cultural, political, and economic environment in which the project is situated and how this environment may affect implementation, operations, and results. Describe adjustments that must be made to adapt the documented practices and strategies of this project for the environment.

Implementation Design: Present the conceptual model of the project and describe each of the components (i.e. each of the educational activities and interventions being implemented) and their links to the project goals and objectives.

Implementation/Intervention Study: Define the procedures and methods for analyzing and assessing each of the educational activities and interventions of the project in producing the desired effects.

Define the expected measurable outcomes and explain the relationships with the components of the implementation linked to project goals and objectives. Include indicators and benchmarks with timelines that will determine which implementation strategies are proving to be effective in the environment.

**Dissemination**

Describe plans to communicate the results and outcomes of the project to other professionals in STEM education and research, both during and after the project. Describe the information to be disseminated, the means of dissemination, and the procedures for determining the success of the dissemination effort.

**Project Management Plan**

Implementation of evidence-based practices and programs almost always requires organizational change. Define the organizational structure for the project and explain its institutional alignment for achieving the project goals and objectives. Define the roles and responsibilities of key personnel who will carry out project activities.

If the research-based/evidenced-based project is not implemented with fidelity, it will not achieve the desired impact. Define the project goals and systems that will be applied to operate the project, including budget management, data management and reporting. Define the types and levels of resources being applied to implement the project as planned. Define the operational performance measures of the project with targets and timelines. Describe the process for mid-course corrections. Define the plans for sustainability or institutionalization of any project components.

The co-Principal Investigators (co-PIs) should be STEM academic leaders, scientists, and professionals who carry-out the project workplan. Projects should have an Internal Steering Committee or Internal Advisory Committee to help manage the project implementation, resolve project issues, and ensure that the project is on track for meeting project goals. Implementation Projects also should have an External Advisory Committee that meets at least once a year.

Define the commitment of institutional leadership to the implementation process. Provide evidence of the commitment to the proposed Implementation Project activities from the institutional administration, STEM department leadership and faculty, and other partners and collaborators, as applicable. Substantive letters of commitment to the proposed project activities can be included as supplementary documents. General letters of support from individuals not involved in the implementation of project activities should not be included.

**Evaluation Plan**

- Provide a formative evaluation plan with strategies to monitor operations and activities of the project as they evolve and to inform and guide these efforts.
- Describe the criteria to be used in evaluating the quality and impact of the project and the process for collecting and analyzing information at the institution.
- Provide a summative evaluation plan with strategies to assess the effectiveness and impact of the project in achieving its goals and for identifying positive and negative findings when the project is completed.
- Include the capability statement and credentials of the external evaluator as supplementary documents.

**2) Education Research Projects** - The project description should include the following information:

**Background and Context**

- Describe the education research question(s) to be investigated and explain the significance and importance of answering the proposed education research question(s). Discuss the base of research/theory that motivates the question(s).
- Explain how the research will contribute to the knowledge base of STEM education research and how it has the potential to improve STEM education at HBCUs.

**Proposed Education Research Activities**

- Describe the research plan (design, data collection, data analysis, etc.) that will be undertaken in order to answer the education research question(s).
- Provide a timeline for the research plan - include measurable objectives and outcomes and identify who will be responsible for completing each task.
- Describe how the research results will be disseminated to the STEM education research and HBCU communities.
- Study of a promising intervention is permitted.
- In general, implementation activities are not recommended under Education Research Projects. In some cases, implementation activities may be appropriate but these activities must clearly be required in order to answer the proposed education research question(s) and must be significantly different implementation undertaken in other education research studies. If you are including implementation activities you will need to clearly explain why the activities are needed to answer the education research question(s).

**Project Management and Evaluation**

- Provide a management plan for the project that will ensure that the activities and the required reporting will be implemented on time and within budget.
  - At least one of the PIs on the project must have formal training in education research or significant professional experience doing education research.
- Evaluation and assessment: It is expected that each Education Research proposal will include an evaluation plan that includes benchmarks, and quantitative and qualitative indicators of progress of the education research project. The plan should address the assessment of project outcomes and contributions to the STEM knowledge base and/or educational practice.

**3) Targeted Infusion Projects** - The project description should include the following information:
Describe the overall goal of the project. The goal must be clearly stated, measurable, and achievable within the proposed timeline.

Describe the benefits of achieving the goal to the STEM education and research enterprise at the institution. For example, implementing the project will make graduates more competitive in the workforce or for graduate school, or better prepare them for success in the workforce or for graduate school, or cause more students to be retained in a STEM major, or meet a local workforce need.

Baseline data should be included in order to provide context for the impact of the Targeted Infusion Project. For example, include the courses and the student enrollment in those courses that will be impacted by the proposed project.

Proposed Activities

Describe the activities that will be undertaken in order to achieve the goal. The activities must clearly be related to achieving the goal. Focused proposals are more competitive - avoid a proposal attempting to do a little bit of everything. Proposals that make funding requests for normal operating costs are discouraged.

Describe the plans to disseminate the outcomes of the project as appropriate. Dissemination is particularly important for innovative projects and projects that produce educational materials.

Since institutions have different policies and procedures, such as for new degree program approval, explain how the project timelines reflect all institutional requirements. If appropriate, include evidence (such as letters of support or minutes from governance committees) that indicate that institutionally required procedures have been followed and preliminary approvals have been secured.

Equipment and supplies:
- Please explain how recurring costs, such as lab supplies for a newly created laboratory course, will be supported after the project ends.
- Quotes or estimates for major equipment purchases should be included in the supplementary documents section.
- Please explain how long-term maintenance of new equipment will be supported after the project ends.

Project Management and Evaluation

Provide a management plan for the project that will ensure that the activities and the required reporting will be implemented on time and within budget.

Provide a timeline for the activities to be implemented - include measurable objectives and outcomes and the staff that are responsible for doing the activities.

Evaluation and assessment: It is expected that each Targeted Infusion proposal will include a formative and summative evaluation plan. The evaluation plan should refer to the objectives, goals and baseline data presented within the description of the proposed Targeted Infusion Project activities. The formative evaluation should include benchmarks and indicators of progress that demonstrate the proposers' understanding of the essential quantitative and qualitative indicators for assessing the implementation processes of the Targeted Infusion Project. The summative evaluation should assess whether the Targeted Infusion Project achieved the overall goals as well as identify any unexpected results.

4) Planning Grants

The project description should include the following information:

Background and Context

Provide information on the institution's current STEM education and research capability. Examples of information and data include: a description of your STEM degree programs, student enrollment, retention, graduation rates, graduate school going rates, gatekeeper course performance, STEM faculty demographics, and STEM infrastructure resources at the institution and collaborating organizations.

This background information and data should be designed to help the reviewers understand the potential impact of a full HBCU-UP Implementation Project on the quality of the institution's STEM programs.

Describe how the proposed Planning Grant goals and objectives fit the institution's mission and reflect the institution's long-term STEM related goals and plans.

Provide evidence of the commitment to the proposed Planning Grant activities from the institutional administration, partners and collaborators if applicable, and the STEM faculty and leadership. Letters of commitment to the proposed project activities can be included as supplementary documents. Do not include general letters of support from individuals not involved in the implementation of project activities.

Proposed Planning Activities

Describe the proposed planning process:
- How will the institution's STEM programs be comprehensively evaluated and assessed in order to identify the areas that need strengthening and that will improve the quality of undergraduate STEM education?
- Who will be involved in the STEM program evaluation and assessment process?
- What data still needs to be collected and analyzed? Who will do this additional data collection and analysis?
- Describe any previous work that has been done, such as surveys of students and faculty or previous accreditation activities, which will be used as part of the proposed Planning Grant assessment.
- What processes will be undertaken to investigate potential strategies that could address the determined areas of need? Discuss how these strategies would be adapted to and implemented at the institution?
- How will a full implementation project be developed? How will priorities, goals and objectives be established for an implementation project?

In general, implementation activities are not intended for planning grants. In some cases, pilot activities may be appropriate for investigation if an innovative strategy is proposed which needs to be tested before full implementation. The Cognizant Program Officers may be contacted before submitting such a proposal as a planning grant.

Project Management and Evaluation

Provide a management plan and timeline for the project that will ensure that the activities will be implemented on time, within budget, and the required reporting will be accurately completed and submitted. The timeline should include the Planning Grant's major activities and milestones and identify who will be responsible for completing each activity.

Project staff organization - staffing requirements will depend on the design and scope of the Planning Grant.
- The Principal Investigator (PI) is normally the chief academic officer or other senior academic official of the institution.
- The Project Manager should be the co-PI who will have the most day-to-day contact with the planning grant.
- Most Planning Grants should have an Internal Steering Committee or Internal Advisory Committee to advise on the Planning Grant implementation, resolve any issues, and ensure that the Planning Grant is on track. The size and composition can vary - members could include institutional leadership, STEM faculty not already involved in the planning activities, institutional staff who provide student and faculty services that may be included in an...
Implementation project, and representatives from related STEM projects. This committee should meet frequently throughout the project. The anticipated membership, tentative schedule of meetings, and expected responsibilities and duties of the committee should be included in the supplementary documents.

- **Evaluation and assessment:** It is expected that each Planning Grant will include a evaluation plan. The evaluation plan should assess the planning process and whether the Planning Grant achieved the overall planning grant goals as well as identify any unexpected results.

### For INNOVATION THROUGH INSTITUTIONAL INTEGRATION (I³) PROJECTS

The proposal should articulate the project’s vision, goals, and anticipated outcomes and describe how the project will achieve them. The proposal should draw on the existing, relevant base of literature and articulate how the plan of work is so informed. It is expected that implementation of the plan of work will impact participating NSF awards, as well as other relevant parts of the institution(s). The proposal should, therefore, address how the goals of the overall project are compatible with the goals of the individual integrated components, as well as how the project is both compatible with and beneficial for the host institution(s).

The proposal should include a management/governance plan that describes who is responsible for what, a timeline, and an evaluation plan. All proposals must clearly demonstrate that the submitting team has the capability to manage the project, organize the work, and meet deadlines.

Each proposed implementation project in the Innovation through Institutional Integration (I³) should have an evaluation plan to assess progress and success in meeting project goals and objectives. An independent, external project-level evaluation is to be conducted to inform the institution and others of the progress and findings of the grant activities, especially those that address the project’s synergistic activity (i.e., the value added by I³). I³ projects are expected to have baseline data, establish measurable targets, and collect evidence to determine annual progress and long-term outcomes. If applicable, it is highly desirable to establish a systematic plan to track student participants beyond their involvement in the project. Project-level evaluation should be designed to offer feedback for strengthening implementation over the course of the project, provide credible evidence to justify continued investment in the project, and report results (and describe models/paradigms) of institutional and/or disciplinary changes associated with the investment strategy.

Each I³ project, as part of a national effort, is expected to cooperate in the monitoring and independent portfolio evaluation efforts conducted by NSF’s contracted evaluators. While each project will propose its own types of specific evaluative and summative measures, it is expected that more standardized performance monitoring is anticipated so that NSF can conduct a summative/impact evaluation. The I³ portfolio (summative/impact) evaluation will be designed to determine how effectively I³ is contributing to the knowledge base, building a community of innovators, strengthening/advancing the higher education STEM infrastructure, and promoting collaborations that advance the goals of I³.

Proposals for research must address one or more I³ goals and discuss the current state of knowledge relevant to the project. This brief literature review should clearly inform the proposed research. The project description should identify the methods the project will use and explain why those methods are appropriate to the questions that the proposal addresses. Methodologies must be matched with strategic research questions, and the logic among research question, method, analysis, inference, and evidence should be well articulated.

The results of prior, relevant NSF investment(s), especially projects on which the proposed institutional integration is based, are to be described and supported by data, along with a discussion of both successes and failures. The proposal should also clearly indicate how the intended work differs from, builds on, or is otherwise informed by prior efforts.

### B. Budgetary Information

#### Cost Sharing:

- Cost sharing is not required under this solicitation.

**Other Budgetary Limitations:**

- **Equipment Limitations:**
  - Implementation Projects and ACE Implementation Projects - Equipment costs cannot exceed 30% of the total NSF budget requested.
  - Education Research Projects - Minimal equipment costs are allowed if required to implement the education research activities. Education Research Projects are not intended to support implementation activities, therefore major equipment is not normally included in Education Research Projects. However, equipment may be justified in some cases. Please contact one of the Cognizant Program Officers before submitting the proposal.
  - Targeted Infusion Projects - There is no limit on the percent of the budget that can be used for equipment.
  - Planning Grants - Minimal equipment costs are allowed if required to implement the planning grant process.

- **Required Meeting Travel:**
  - Implementation Projects and ACE Implementation Projects should budget for the PI and the co-PI or a staff person responsible for the most day-to-day management of the project to attend a three-day grantee meeting in the Washington, DC area each year of the project. Implementation Projects and ACE Implementation Projects should also budget for the institution’s financial officer assigned to the HBCU-UP project to attend a one-day workshop on financial management of NSF grants in the Washington, DC area each year of the project.
  - Education Research Projects should budget for the PI(s) to attend a three-day grantee meeting in the Washington, DC area each year of the project.
  - Targeted Infusion Projects should budget for the PI with the most day-to-day contact with the project to attend a three-day grantee meeting in the Washington, DC area each year of the project.

- **Financial support may be provided to student participants under HBCU-UP Implementation Projects. However, financial support may only be provided to students that are U.S. citizens, nationals, or permanent residents of the US Student support should be included on the “Stipends” line under the “Participant Support Costs” section of the budget. Stipends to undergraduate students should not replace other need based grants and scholarships already awarded to the students.**

### C. Due Dates

- **Letter of Intent Due Date(s) (required):** Due by 5 p.m. proposer's local time:
  
  January 25, 2010
Implementation Projects, Education Research Projects, and Targeted Infusion Projects

- **Preliminary Proposal Due Date(s) (required)** (due by 5 p.m. proposer's local time):
  
  March 22, 2010

  ACE Implementation Projects

- **Full Proposal Deadline(s) (due by 5 p.m. proposer's local time):**
  
  March 18, 2010

  Implementation Projects, Education Research Projects, and Targeted Infusion Projects;

  Planning Grants

  April 07, 2010

  Innovation through Institutional Integration

  May 24, 2010

  ACE Implementation Projects

### D. FastLane/Grants.gov Requirements

- **For Proposals Submitted Via FastLane:**

  Detailed technical instructions regarding the technical aspects of preparation and submission via FastLane are available at: https://www.fastlane.nsf.gov/a1/newstan.htm. For FastLane user support, call the FastLane Help Desk at 1-800-673-6188 or e-mail fastlane@nsf.gov. The FastLane Help Desk answers general technical questions related to the use of the FastLane system. Specific questions related to this program solicitation should be referred to the NSF program staff contact(s) listed in Section VIII of this funding opportunity.

  **Submission of Electronically Signed Cover Sheets.** The Authorized Organizational Representative (AOR) must electronically sign the proposal Cover Sheet to submit the required proposal certifications (see Chapter II, Section C of the Grant Proposal Guide for a listing of the certifications). The AOR must provide the required electronic certifications within five working days following the electronic submission of the proposal. Further instructions regarding this process are available on the FastLane Website at: https://www.fastlane.nsf.gov/fastlane.jsp.

- **For Proposals Submitted Via Grants.gov:**

  Before using Grants.gov for the first time, each organization must register to create an institutional profile. Once registered, the applicant's organization can then apply for any federal grant on the Grants.gov website. The Grants.gov's Grant Community User Guide is a comprehensive reference document that provides technical information about Grants.gov. Proposers can download the User Guide as a Microsoft Word document or as a PDF document. The Grants.gov User Guide is available at: http://www.grants.gov/CustomerSupport. In addition, the NSF Grants.gov Application Guide provides additional technical guidance regarding preparation of proposals via Grants.gov. For Grants.gov user support, contact the Grants.gov Contact Center at 1-800-518-4726 or by email: support@grants.gov. The Grants.gov Contact Center answers general technical questions related to the use of Grants.gov. Specific questions related to this program solicitation should be referred to the NSF program staff contact(s) listed in Section VIII of this solicitation.

  **Submitting the Proposal:** Once all documents have been completed, the Authorized Organizational Representative (AOR) must submit the application to Grants.gov and verify the desired funding opportunity and agency to which the application is submitted. The AOR must then sign and submit the application to Grants.gov. The completed application will be transferred to the NSF FastLane system for further processing.

### VI. NSF PROPOSAL PROCESSING AND REVIEW PROCEDURES

Proposals received by NSF are assigned to the appropriate NSF program where they will be reviewed if they meet NSF proposal preparation requirements. All proposals are carefully reviewed by a scientist, engineer, or educator serving as an NSF Program Officer, and usually by three to ten other persons outside NSF who are experts in the particular fields represented by the proposal. These reviewers are selected by Program Officers charged with the oversight of the review process. Proposers are invited to suggest names of persons they believe are especially well qualified to review the proposal and/or persons they would prefer not review the proposal. These suggestions may serve as one source in the reviewer selection process at the Program Officer's discretion. Submission of such names, however, is optional. Care is taken to ensure that reviewers have no conflicts of interest with the proposal.

#### A. NSF Merit Review Criteria

All NSF proposals are evaluated through use of the two National Science Board (NSB)-approved merit review criteria: intellectual merit and the broader impacts of the proposed effort. In some instances, however, NSF will employ additional criteria as required to highlight the specific objectives of certain programs and activities.

The two NSB-approved merit review criteria are listed below. The criteria include considerations that help define them. These considerations are suggestions and not all will apply to any given proposal. While proposers must address both merit review criteria, reviewers will be asked to address only those considerations that are relevant to the proposal being considered and for which the reviewer is qualified to make judgements.

**What is the intellectual merit of the proposed activity?**

How important is the proposed activity to advancing knowledge and understanding within its own field or across
different fields? How well qualified is the proposer (individual or team) to conduct the project? (If appropriate, the reviewer will comment on the quality of the prior work.) To what extent does the proposed activity suggest and explore creative, original, or potentially transformative concepts? How well conceived and organized is the proposed activity? Is there sufficient access to resources?

**What are the broader impacts of the proposed activity?**
How well does the activity advance discovery and understanding while promoting teaching, training, and learning? How well does the proposed activity broaden the participation of underrepresented groups (e.g., gender, ethnicity, disability, geographic, etc.)? To what extent will it enhance the infrastructure for research and education, such as facilities, instrumentation, networks, and partnerships? Will the results be disseminated broadly to enhance scientific and technological understanding? What may be the benefits of the proposed activity to society?


Mentoring activities provided to postdoctoral researchers supported on the project, as described in a one-page supplementary document, will be evaluated under the Broader Impacts criterion.

NSF staff also will give careful consideration to the following in making funding decisions:

**Integration of Research and Education**
One of the principal strategies in support of NSF’s goals is to foster integration of research and education through the programs, projects, and activities it supports at academic and research institutions. These institutions provide abundant opportunities where individuals may concurrently assume responsibilities as researchers, educators, and students and where all can engage in joint efforts that infuse education with the excitement of discovery and enrich research through the diversity of learning perspectives.

**Integrating Diversity into NSF Programs, Projects, and Activities**
Broadening opportunities and enabling the participation of all citizens -- women and men, underrepresented minorities, and persons with disabilities -- is essential to the health and vitality of science and engineering. NSF is committed to this principle of diversity and deems it central to the programs, projects, and activities it considers and supports.

**Additional Review Criteria:**

For HBCU-UP: In addition to the two NSF criteria for Intellectual Merit and Broader Impacts, special review criteria for HBCU-UP projects are:

- Does the proposal describe a convincing rationale and appropriate methods for the project activities that are research-based/evidence-based?
- Are the project design and methods linked to measureable outcomes and are they appropriate to the scope, scale, and setting for the project?
- Is the project likely to produce high quality results that contribute to the undergraduate STEM education knowledge base?
- Is the project likely to have an impact on STEM education, student learning, and faculty practice?
- Is the budget aligned with other assigned resources matched well with the project work plan?
- Is the project management plan adequate and includes clear roles and responsibilities of the personnel who will contribute to the project?
- Is there commitment of the leadership to the implementation process?
- Does the evaluation plan define indicators and benchmarks to inform the project team and others about the operations and effectiveness of the implementation?
- Does the project have a plan for effective and scholarly dissemination of results?

For I3: In addition to the two NSF criteria for Intellectual Merit and Broader Impacts, special review criteria for Innovation through Institutional Integration (I3) implementation projects are:

- The extent to which the proposed project addresses the interrelated goals for institutional integration and adds value to existing NSF awards.
- The extent to which there is a demonstrated track record of success for the existing NSF awards on which the proposed institutional integration is based.
- The degree of innovation in the proposed project as evidenced by a depth and quality of creative, coherent, and strategic actions that extend beyond commonplace approaches to normal institutional operations.
- The extent to which the proposed project addresses programming, policies, and practices commensurate with the sustained institutional change needed to seed and nurture appropriate, synergistic relationships among discrete NSF awards.

**B. Review and Selection Process**

Proposals submitted in response to this program solicitation will be reviewed by Panel Review.

Reviewers will be asked to formulate a recommendation to either support or decline each proposal. The Program Officer assigned to manage the proposal's review will consider the advice of reviewers and will formulate a recommendation.

After scientific, technical and programmatic review and consideration of appropriate factors, the NSF Program Officer recommends to the cognizant Division Director whether the proposal should be declined or recommended for award. NSF is striving to be able to tell applicants whether their proposals have been declined or recommended for funding within six months. The time interval begins on the deadline or target date, or receipt date, whichever is later. The interval ends when the Division Director accepts the Program Officer's recommendation.

A summary rating and accompanying narrative will be completed and submitted by each reviewer. In all cases, reviews are treated as confidential documents. Verbatim copies of reviews, excluding the names of the reviewers, are sent to the Principal Investigator/Project Director by the Program Officer. In addition, the proposer will receive an explanation of the decision to award or decline funding.

In all cases, after programmatic approval has been obtained, the proposals recommended for funding will be forwarded to the Division of Grants and Agreements for review of business, financial, and policy implications and the processing and issuance of a grant or other agreement. Proposers are cautioned that only a Grants and Agreements Officer may make commitments, obligations
VII. AWARD ADMINISTRATION INFORMATION

A. Notification of the Award

Notification of the award is made to the submitting organization by a Grants Officer in the Division of Grants and Agreements. Organizations whose proposals are declined will be advised as promptly as possible by the cognizant NSF Program administering the program. Verbatim copies of reviews, not including the identity of the reviewer, will be provided automatically to the Principal Investigator. (See Section VI.B. for additional information on the review process.)

B. Award Conditions

An NSF award consists of: (1) the award letter, which includes any special provisions applicable to the award and any numbered amendments thereto; (2) the budget, which indicates the amounts, by categories of expense, on which NSF has based its support (or otherwise communicates any specific approvals or disapprovals of proposed expenditures); (3) the proposal referenced in the award letter; (4) the applicable award conditions, such as Grant General Conditions (GC-1); * or Research Terms and Conditions * and (5) any announcement or other NSF issuance that may be incorporated by reference in the award letter. Cooperative agreements also are administered in accordance with NSF Cooperative Agreement Financial and Administrative Terms and Conditions (CA-FATC) and the applicable Programmatic Terms and Conditions. NSF awards are electronically signed by an NSF Grants and Agreements Officer and transmitted electronically to the organization via e-mail.

*C. Reporting Requirements

For all multi-year grants (including both standard and continuing grants), the Principal Investigator must submit an annual project report to the cognizant Program Officer at least 90 days before the end of the current budget period. (Some programs or awards require more frequent project reports). Within 90 days after expiration of a grant, the PI also is required to submit a final project report, and a project outcomes report for the general public.

Failure to provide the required annual or final project reports, or the project outcomes report will delay NSF review and processing of any future funding increments as well as any pending proposals for that PI. PIs should examine the formats of the required reports in advance to assure availability of required data.

PIs are required to use NSF’s electronic project-reporting system, available through FastLane, for preparation and submission of annual and final project reports. Such reports provide information on activities and findings, project participants (individual and organizational) publications; and other specific products and contributions. PIs will not be required to re-enter information previously provided, either with a proposal or in earlier updates using the electronic system. Submission of the report via FastLane constitutes certification by the PI that the contents of the report are accurate and complete. The project outcomes report must be prepared and submitted using Research.gov. This report serves as a brief summary, prepared specifically for the public, of the nature and outcomes of the project. This report will be posted on the NSF website exactly as it is submitted by the PI.

Implementation Project and ACE Implementation Project awardees are required to submit data each year of the award and after the award is over. This is in addition to the annual project reports and the final project report submitted to the cognizant Program Officer via FastLane. The data is used by NSF to assess project progress as well as for HBCU-UP outcomes at the program level for Government Performance and Results Act (GPRA) reporting and other reporting requirements. The data will only be published outside of normal NSF reporting requirements as aggregate data unless permission from the institution is received to publish the data individually.
VIII. AGENCY CONTACTS

General inquiries regarding this program should be made to:

- Claudia Rankins, Program Director, 815N, telephone: (703) 292-8109, fax: (703) 292-9018, email: crankins@nsf.gov
- Caesar Jackson, Program Director, 815N, telephone: (703) 292-4669, fax: (703) 292-9018, email: crjackso@nsf.gov

For questions related to the use of FastLane, contact:

- FastLane Help Desk, telephone: 1-800-673-6188; e-mail: fastlane@nsf.gov.

For questions relating to Grants.gov contact:

- Grants.gov Contact Center: If the Authorized Organizational Representatives (AOR) has not received a confirmation message from Grants.gov within 48 hours of submission of application, please contact via telephone: 1-800-518-4726; e-mail: support@grants.gov.

IX. OTHER INFORMATION

The NSF Website provides the most comprehensive source of information on NSF Directorates (including contact information), programs and funding opportunities. Use of this Website by potential proposers is strongly encouraged. In addition, National Science Foundation Update is a free e-mail subscription service designed to keep potential proposers and other interested parties apprised of new NSF funding opportunities and publications, important changes in proposal and award policies and procedures, and upcoming NSF Regional Grants Conferences. Subscribers are informed through e-mail when new publications are issued that match their identified interests. Users can subscribe to this service by clicking the "Get NSF Updates by Email" link on the NSF web site.

Grants.gov provides an additional electronic capability to search for Federal government-wide grant opportunities. NSF funding opportunities may be accessed via this new mechanism. Further information on Grants.gov may be obtained at http://www.grants.gov.

ABOUT THE NATIONAL SCIENCE FOUNDATION

The National Science Foundation (NSF) is an independent Federal agency created by the National Science Foundation Act of 1950, as amended (42 USC 1861-75). The Act states the purpose of the NSF is "to promote the progress of science; [and] to advance the national health, prosperity, and welfare by supporting research and education in all fields of science and engineering."

NSF funds research and education in most fields of science and engineering. It does this through grants and cooperative agreements to more than 2,000 colleges, universities, K-12 school systems, businesses, informal science organizations and other research organizations throughout the US. The Foundation accounts for about one-fourth of Federal support to academic institutions for basic research.

NSF receives approximately 40,000 proposals each year for research, education and training projects, of which approximately 11,000 are funded. In addition, the Foundation receives several thousand applications for graduate and postdoctoral fellowships. The agency operates no laboratories itself but does support National Research Centers, user facilities, certain oceanographic vessels and Antarctic research stations. The Foundation also supports cooperative research between universities and industry, US participation in international scientific and engineering efforts, and educational activities at every academic level.

Facilitation Awards for Scientists and Engineers with Disabilities provide funding for special assistance or equipment to enable persons with disabilities to work on NSF-supported projects. See Grant Proposal Guide Chapter II, Section D.2 for instructions regarding preparation of these types of proposals.

The National Science Foundation has Telephonic Device for the Deaf (TDD) and Federal Information Relay Service (FIRS) capabilities that enable individuals with hearing impairments to communicate with the Foundation about NSF programs, employment or general information. TDD may be accessed at (703) 292-5090 and (800) 281-8749, FIRS at (800) 877-8339.

The National Science Foundation Information Center may be reached at (703) 292-5111.

The National Science Foundation promotes and advances scientific progress in the United States by competitively awarding grants and cooperative agreements for research and education in the sciences, mathematics, and engineering.

To get the latest information about program deadlines, to download copies of NSF publications, and to access abstracts of awards, visit the NSF Website at http://www.nsf.gov.

- Location: 4201 Wilson Blvd. Arlington, VA 22230
- For General Information (NSF Information Center): (703) 292-5111
- TDD (for the hearing-impaired): (703) 292-5090
- To Order Publications or Forms:
  
  Send an e-mail to: nspubs@nsf.gov
  or telephone: (703) 292-7827
To Locate NSF Employees: (703) 292-5111

PRIVACY ACT AND PUBLIC BURDEN STATEMENTS

The information requested on proposal forms and project reports is solicited under the authority of the National Science Foundation Act of 1950, as amended. The information on proposal forms will be used in connection with the selection of qualified proposals; and project reports submitted by awardees will be used for program evaluation and reporting within the Executive Branch and to Congress. The information requested may be disclosed to qualified reviewers and staff assistants as part of the proposal review process; to proposer institutions/grantees to provide or obtain data regarding the proposal review process, award decisions, or the administration of awards; to government contractors, experts, volunteers and researchers and educators as necessary to complete assigned work; to other government agencies or other entities needing information regarding applicants or nominees as part of a joint application review process, or in order to coordinate programs or policy; and to another Federal agency, court, or party in a court or Federal administrative proceeding if the government is a party. Information about Principal Investigators may be added to the Reviewer file and used to select potential candidates to serve as peer reviewers or advisory committee members. See Systems of Records, NSF-50, "Principal Investigator/Proposal File and Associated Records," 69 Federal Register 26410 (May 12, 2004), and NSF-51, "Reviewer/Proposal File and Associated Records," 69 Federal Register 26410 (May 12, 2004). Submission of the information is voluntary. Failure to provide full and complete information, however, may reduce the possibility of receiving an award.

An agency may not conduct or sponsor, and a person is not required to respond to, an information collection unless it displays a valid Office of Management and Budget (OMB) control number. The OMB control number for this collection is 3145-0058. Public reporting burden for this collection of information is estimated to average 120 hours per response, including the time for reviewing instructions. Send comments regarding the burden estimate and any other aspect of this collection of information, including suggestions for reducing this burden, to:

Suzanne H. Plimpton
Reports Clearance Officer
Division of Administrative Services
National Science Foundation
Arlington, VA 22230